

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended July 31, 1998

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-10615

EMISPHERE TECHNOLOGIES, INC.

(Exact name of registrant as specified in its charter)

DELAWARE  
(State or jurisdiction of  
incorporation or organization)

13-3306985  
(I.R.S. Employer  
Identification Number)

765 Old Saw Mill River Road  
Tarrytown, New York  
(Address of principal executive  
offices)

10591  
(Zip Code)

(914) 347-2220  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

None

Securities registered pursuant to Section 12(g) of the Act:

Common Stock - \$.01 par value  
Preferred Stock Purchase Rights

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that Registrant was required to file such reports) and (2) has been subject to such filing requirements for at least the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (Sect. 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

As of October 21, 1998, the aggregate market value of registrant's common stock held by non-affiliates was approximately \$81,000,000, based on a closing sale price of \$7.50 per share, and 10,999,740 shares of registrant's common stock were outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Definitive proxy statement to be filed by the registrant on or before November 28, 1998.....Part III

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

Certain statements under the captions "Business" and "Management's Discussion and Analysis of Financial Conditions and Results of Operations" and elsewhere in this Annual Report on Form 10-K constitute "forward-looking statements"

within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such factors include, among others, the following: uncertainties related to future test results and viability of the Company's product candidates, which are in the early stages of development; the need to obtain regulatory approval for the Company's product candidates; the Company's dependence on partnerships with pharmaceutical companies to develop, manufacture and commercialize products using the Company's drug delivery technologies; the Company's dependence on the success of its joint venture with Elan Corporation plc ("Elan") for the development and commercialization of an oral heparin and low molecular weight heparin product, its strategic alliance with Eli Lilly and Company ("Lilly") for the development and commercialization of certain of Lilly's therapeutic proteins and its research collaboration with Novartis Pharma AG ("Novartis") to investigate the Company's technology for oral delivery of two selected Novartis compounds; the risk of technological obsolescence and risks associated with the Company's highly competitive industry; the Company's dependence on patents and proprietary rights; the Company's absence of profitable operations and need for additional capital; the Company's dependence on others to manufacture the Company's chemical compounds; the risk of product liability and policy limits of product liability insurance; potential liability for human clinical trials; the Company's dependence on key personnel and the quality, judgment and strategic decisions of management and other personnel; uncertain availability of third-party reimbursement for commercial medical products; general business and economic conditions; and other factors referenced or incorporated by reference herein.

## PART I

### ITEM 1. BUSINESS.

#### Overview

Emisphere Technologies, Inc. ("Emisphere" or the "Company" or the "registrant") is a drug delivery company focused on the discovery and application of proprietary synthetic chemical compounds ("carriers") that enable the oral delivery of therapeutic macromolecules and other compounds that are not currently deliverable by oral means. To date, the biotechnology industry has developed therapeutic macromolecules, including proteins, that are administered by injection. It is expected that research efforts in the genomics field will accelerate the discovery of new therapeutic proteins. The Company's carriers enable the transport of therapeutic macromolecules and other compounds through biological membranes, including intestinal, nasal, buccal, sublingual, subcutaneous and intraocular membranes.

Emisphere has designed and synthesized a library of potential carriers and evaluated them for their ability to enable the oral delivery of therapeutic compounds. The Company has used its carriers to deliver heparin, an antithrombotic/anticoagulant, orally in humans and to deliver a variety of compounds, including heparin, insulin, human growth hormone, calcitonin, human parathyroid hormone, cromolyn and deferoxamine, orally in animals. The Company believes that total worldwide sales of the injectable formulations of these compounds are over \$5.0 billion and that the market for these compounds will expand if they are available in oral form.

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The Company's strategy is to facilitate the development of products utilizing its drug delivery technologies by entering into collaboration agreements with pharmaceutical companies. The Company's collaborations currently consist of a joint venture with Elan to develop oral formulations of heparin products, a strategic alliance with Lilly for the delivery of several proteins with a focus in the area of endocrinology and a research collaboration with Novartis to investigate the Company's technology for oral delivery of two selected Novartis compounds.

Under the joint venture with Elan, the parties have formed Ebbisham Limited, an Irish corporation owned 50% by Elan and 50% by the Company ("Ebbisham"), for the purpose of exploiting Elan's drug delivery and formulation capabilities and the Company's carrier technologies in the research, development and marketing of oral formulations of heparin products. The Company has completed eight

Phase I clinical trials on behalf of Ebbisham, which trials have indicated that an oral formulation of heparin was well tolerated with no unexpected adverse drug reactions. In May 1998 the Company announced that it had initiated a Phase II clinical study for the use of its oral heparin product for the prevention of deep vein thrombosis. In August 1998 Elan and the Company each contributed an additional \$5 million to Ebbisham, resulting in total contributions of \$9.5 million by Elan and \$5 million by the Company. As of July 31, 1998, the Company's revenues from Elan or Ebbisham under the joint venture agreements totaled \$14.1 million. In addition, in May 1998 an affiliate of Elan exercised warrants to purchase 250,000 shares of the Company's Common Stock at an exercise price of \$16.25 per share.

The strategic alliance with Lilly is intended to utilize the Company's technologies for the improved delivery of certain Lilly therapeutic proteins with a focus on oral delivery. The major therapeutic focus of the collaboration is in the area of endocrinology, including growth disorders. The agreement with Lilly grants Lilly options to license applicable carriers and market the products utilizing the combined technologies. In March 1998 Lilly exercised its options with respect to two of its therapeutic proteins, one in the field of osteoporosis and the other in the area of endocrinology including growth disorders. In September 1998 Lilly formally selected one of the Company's proprietary carriers for clinical testing of an oral formulation of Lilly's therapeutic protein for the treatment of osteoporosis. Upon completion of all required toxicology testing, an Investigative New Drug application is expected to be filed with the Food and Drug Administration.

The Company and Novartis entered into their research collaboration in December 1997. It provides for an initial research collaboration period of at least 12 months and an option on the part of Novartis to acquire an exclusive license to use the Company's technologies for the development and commercialization of oral formulations of the Novartis compounds. Upon exercise of its option to acquire a technology license from the Company, Novartis has the obligation (which may be waived by the Company) to purchase in four tranches up to \$16 million of the Company's Common Stock at prices based on market prices at the time of exercise (subject to certain price limitations with respect to the first tranche). Under the agreement, Novartis is to make quarterly payments to the Company for work performed by the Company in connection with the collaboration and is to make future payments in the event certain milestones are achieved.

#### Business Strategy

The Company's objective is to become a leader in providing orally administered therapeutic compounds that are not currently deliverable by oral means. The Company's strategy to achieve its objective incorporates the following principal elements:

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- Identify appropriate therapeutic compounds that address large markets.
- Discover and design carriers for the oral delivery of the therapeutic compounds identified.
- Establish collaborative arrangements with leading pharmaceutical companies.
- Enhance and protect the Company's proprietary technology base.
- Expand the Company's internal product development capabilities.

#### The Drug Delivery Industry

Companies involved in drug delivery are seeking to enhance the use of therapeutic agents by expanding the available dosage forms. Traditional drug delivery companies develop technologies that control the release of drugs. Examples of products in this category include transdermal patches and tablets that can be once-a-day versus multiple daily dosing. Such tablets are for drugs that have already demonstrated oral absorption.

There is an emerging group of drug delivery companies, including the Company, developing novel technologies that offer alternatives to the existing route for administration of that drug. These companies are seeking technologies to

increase the potential for therapeutics that have not been commercially developed, used effectively or successfully marketed because of limited practical means of administration. For example, macromolecules such as proteins or other poorly absorbed therapeutics currently are administered predominantly by injection.

#### Oral Drug Delivery

The Company believes that oral dosage forms of pharmaceuticals are the largest product segment of the pharmaceutical industry and that the potential market for many drugs could be significantly expanded if novel delivery systems are developed for therapeutics that are currently available only as injectable drugs. The Company believes that oral administration would represent the preferred modality of delivery for many pharmaceuticals, including a broad range of biotechnology derived therapeutics and drugs that require chronic dosing.

The three main barriers to effective oral drug delivery for humans are:

- Degradation of Drugs by Acid and Enzymes: The high acid content and the enzyme activity of the digestive tract can degrade some drugs well before they reach the site of absorption into the bloodstream. All natural and recombinant peptides, as well as certain compounds with carbohydrate and lipid components, are susceptible to this degradation, limiting the commercial potential for these compounds.
- Poor Absorption of Drugs Through Epithelial Tissue: Many macromolecules and polar compounds cannot effectively traverse the cells of the epithelium in the small intestine to reach the bloodstream. Thus, some drugs with beneficial medicinal properties are often limited to injectable formulations, which may not be commercially viable for the treatment of chronic disease because of poor patient compliance. Development and commercialization of many macromolecules and other poorly absorbed compounds may become practical with an effective new delivery system.
- Transition of Drugs to Insoluble Form at Acidic pH: Many drugs become insoluble at the low pH encountered in the digestive tract. Since only the soluble form of the drug can be absorbed into the bloodstream, the transition of the drug to the insoluble form can significantly reduce the amount absorbed.

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#### Emisphere's Drug Delivery Technologies

The core of the Company's delivery technology is the design and synthesis of compounds that maximize the transport of drugs across biological membranes. The Company's technologies exploit the properties of supramolecular complexes, which are formed when two or more compounds are held together in a discrete geometry by relatively weak molecular interactions. A supramolecular complex will have a number of properties that are measurably different from its constituent parts. Many of the drugs that are currently used to treat diseases must be administered by injection due to their inability to survive the environment of the gastrointestinal tract and/or to be transported from the gastrointestinal tract. The Company believes that the supramolecular complexes formed when its proprietary compounds are formulated with many injectable drugs renders them transportable from the gastrointestinal tract to the blood in quantities that are clinically useful and commercially attractive. The Company believes that certain conformations of some drugs appear to render them transportable across biological membranes. The Company believes that an effective carrier significantly increases the population of naturally occurring transportable conformations of the drug to be delivered. The Company has identified characteristics of supramolecular complexes that it believes correlate with in vivo performance.

The Company has synthesized a library of well-defined, proprietary carrier compounds that are single molecular entities which can form supramolecular complexes with a diverse array of injectable therapeutics. These "carrier" molecules vary widely in their chemical structure, solubility, hydrophobicity, electrostatic and other physical/chemical properties. The Company believes that, in many cases, an individual therapeutic agent will require its own unique carrier for optimal oral delivery. Based upon an individual therapeutic's characteristics, the Company seeks to identify the optimal

carrier by in vitro and in vivo screening of the Company's expanding library of carrier compounds. The Company believes that technologies are available that could allow high throughput synthesis and in vitro screening of carrier compounds, thereby reducing the time required for identifying the optimal carrier for a given injectable therapeutic.

On the basis of the limited clinical and preclinical trials to date, the Company believes that its oral drug delivery technologies have the potential to achieve the key properties essential for effective and reproducible oral drug delivery, including: (i) absorption of the drug in an appropriate manner, (ii) consistent release of the drug into the bloodstream, (iii) lack of toxicity and (iv) maintenance of the biological effects of the drug.

The Company believes that the supramolecular complex formed by the Company's carriers and certain therapeutic compounds may have applications in the delivery of drugs through other biological membranes, including intestinal, nasal, buccal, sublingual, subcutaneous and intraocular membranes.

#### Key Characteristics of the Company's Technologies

The Company believes that its oral delivery approach may have potential competitive advantages, including:

- Broad applicability: The Company's carriers are applicable across a diverse group of molecules (proteins, carbohydrates, and peptides and other poorly absorbed compounds).
- Stand-alone delivery approach: Oral drug delivery using the Company's carriers does not rely upon addition of other agents that can have adverse effects on the intestinal membranes or digestion process.
- Versatility of formulation: The Company believes that various types of oral formulations, including suspensions, tablets and capsules, can be created.
- Ease of manufacture: The technology and manufacturing equipment required to produce the Company's carrier material in commercial quantities are readily available.

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#### Market Opportunity

The table below lists a representative sample of product candidates for which the Company has demonstrated oral delivery in mammals using its carrier technologies.

PRODUCT CANDIDATE	PRIMARY INDICATIONS
Heparins	Clotting
Insulin	Diabetes
Human Growth Hormone	Growth
Calcitonin	Osteoporosis
Human Parathyroid Hormone (analogues)	Osteoporosis
Cromolyn	Asthma/Allergy
Deferoxamine	Iron Overload
Erythropoietin	Anemia

Because the collaboration agreements with Lilly and Novartis require the Company to keep confidential the identity of the compounds that are the subject of those agreements, the information below is provided without giving effect to those agreements. For a description of those agreements, see "Collaboration Agreements".

#### Therapeutic Macromolecules

Heparin. Heparin is a widely used anticoagulant/antithrombotic drug prescribed primarily for cardiovascular conditions, including acute myocardial infarction, coronary angioplasty, coronary artery bypass graft, pulmonary embolus, stroke, unstable angina and deep vein thrombosis ("DVT").

The Company has completed eight Phase I clinical trials with a liquid oral heparin preparation, has initiated a Phase II clinical study for its oral heparin preparation for the prevention of DVT and intends to pursue additional

clinical with initial on DVT in patients. The Company believes that its oral heparin product will ultimately be applicable for a wide range of anticoagulant/antithrombotic uses and that an oral alternative may significantly expand the overall heparin market, currently constrained by injectable-only administration.

The Phase II clinical study, which was begun in May 1998, involves three arms of approximately 40 patients each. Each patient will have undergone surgery for hip replacement. Two different doses of the Company's oral heparin formulation are being compared to a dose of heparin administered subcutaneously. The study is being conducted in the United States. The objective of the study is to demonstrate that orally administered heparin utilizing the Company's proprietary technology is well-tolerated and is comparable to heparin administered subcutaneously in preventing deep vein thrombosis.

In March 1996, the Company submitted an investigational new drug ("IND") application for an oral liquid formulation of heparin to the Food and Drug Administration (the "FDA"). In order to prepare the IND, the Company engaged in preclinical testing which included, among other things, (i) maximum tolerated dosing experiments, (ii) acute and subacute toxicity testing, (iii) a pharmacological screen, (iv) mutagenicity testing, (v) dosing preparation stability analysis, and (vi) absorption, distribution, metabolism, excretion (ADME) studies. The results of these tests demonstrated, in part, that the carriers dosed at quantities substantially greater than the quantities that the Company proposed to administer to humans (i) caused no damage to intestinal tissue, (ii) produced no pharmacological activity on its own, (iii) was not sequestered in any body tissue, and (iv) caused no genetic alterations. The IND was prepared based on the compilation of these preclinical testing results.

A summary of the study results from the first three Phase I results was presented at the American Heart Association meeting in November 1996 and a paper about these Phase I clinical trials is expected to appear in the journal *Circulation* in October 1998.

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#### Therapeutic Protein and Peptide Products

Among the protein and peptide products to which the Company is seeking to apply its carriers are insulin, calcitonin, human growth hormone and parathyroid hormone analogues. All of these products, with the exception of the parathyroid hormone analogues (which is in clinical development), are currently being marketed as injectable products.

**Insulin.** Studies performed by groups such as the Diabetes Control and Complications Trial Research Group (the DCCT Research Group) have shown that the risk of degenerative complications can be greatly reduced if people with Type I diabetes (insulin dependent diabetes) lower their average blood-glucose toward the concentrations typical for non-diabetic individuals. However, a patient needs to inject insulin several times per day in order properly to regulate his glucose. This level of compliance is difficult to achieve with an injectable formulation of insulin and the Company believes an oral formulation would increase compliance. Emisphere has demonstrated that its lead carrier for insulin is able to achieve therapeutic utility through oral delivery in a diabetic rat model comparable to that obtained following subcutaneous injection of the compound in the same model. However, there can be no assurance that the results achieved in rodents are predictive of future test results in humans. Substantial additional testing will be required.

**Human Growth Hormone.** While a number of new indications are being explored, the majority of human growth hormone sold is used to treat children with growth deficiencies. The current preferred dosing regimen in children entails daily injections for up to 10 years or more.

The Company's lead carriers for recombinant human growth hormone have been tested in rodents and non-human primates and the tests indicated oral delivery of therapeutic drug levels was achieved in these animals. In addition, growth studies conducted in animal models have demonstrated that the drug is active after delivery to the blood when the drug is dosed with the Company's carrier into the gastrointestinal tract when compared to subcutaneous delivery. There can be no assurance that test results achieved in rodents and non-human primates are predictive of future results in humans. Substantial additional testing will be required.

Calcitonin. Osteoporosis is a disease that afflicts many post-menopausal women and older men. Calcitonin is used to treat osteoporosis as an injectable solution or nasal spray. The Company has demonstrated the oral delivery of therapeutic drug levels of calcitonin in non-human primates. There can be no assurance that test results achieved in non-human primates are predictive of future results in humans. Substantial additional testing will be required.

Human Parathyroid Hormone. Currently, a number of pharmaceutical companies are in various stages of clinical testing to determine whether certain analogues of human parathyroid hormone (hPTH) are effective in reducing the bone fractures which are associated with osteoporosis. The Company has demonstrated oral delivery of three different hPTH analogues in non-human primates. There can be no assurance that the results of tests in non-human primates are predictive of results in humans. Substantial additional testing will be required.

#### Poorly Absorbed Organic Compounds

The majority of pharmaceutical products are small organic molecules. Pharmaceutical companies often identify biologically active compounds that cannot be delivered orally due to poor absorption. The Company believes that its carriers may be useful for oral delivery of such compounds.

Cromolyn. Cromolyn is a mast cell stabilizer used in the treatment of asthma and allergies. The Company has demonstrated oral delivery of cromolyn in rodents. There can be no assurance, however, that such results are predictive of results in humans. Substantial additional testing will be required.

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Deferoxamine. Deferoxamine (?DFO?) is the only approved iron chelator for use in treating iron overload resulting from frequent blood transfusions in the treatment of illnesses such as beta thalassemia and sickle cell anemia. Currently, dosing involves a 12-hour subcutaneous infusion 5 days per week. The Company has demonstrated oral delivery of therapeutic levels of DFO in non-human primates. There can be no assurance that test results achieved in non-human primates are predictive of future results in humans. Substantial additional testing will be required.

#### Vaccines

The Company is exploring the applicability of its carriers for humans and animals in the field of vaccines. The Company has conducted experiments with a number of antigens. The results of dosing rodents orally with antigens combined with the Company's carriers were an increased secretory Immunoglobulin A (sIgA) response, increased Immunoglobulin G (IgG) response and CD4 T-cell proliferation. These results indicate that oral vaccination may be possible using the Company's carriers. There can be no assurance that test results achieved in rodents are predictive of future results in humans. Substantial additional testing will be required.

#### Collaboration Agreements

The Company's strategy is to facilitate the development of products utilizing its drug delivery technologies by entering into collaboration agreements with pharmaceutical and biotechnology companies that have the financial, scientific and marketing resources to fund development of specific products through clinical trials, to obtain regulatory approval, to manufacture the final products in commercially viable quantities and to market the products through their sales and marketing organizations.

The Company is currently having discussions with a number of pharmaceutical companies regarding potential applications of the Company's drug delivery technologies for their proprietary drugs. There can be no assurance, however, that any agreements will be consummated as a result of these discussions, that any resulting agreements will yield revenues to the Company, that any such companies will pursue product development until a commercial product is achieved or that, once achieved, any such companies will continue to produce and sell the product and pay royalties to the Company.

Ebbisham Limited. In September 1996, the Company and Elan formed Ebbisham Limited, an Irish corporation owned 50% by Elan and 50% by the Company ("Ebbisham"), for the purpose of utilizing Elan's drug delivery and formulation capabilities and the Company's carrier technologies in the research,

development and marketing of oral formulations of heparin and heparinoids.

The agreements with Elan and Ebbisham provide for: (i) the grant by the Company to Ebbisham of an exclusive, worldwide license of the Company's carrier technology for new dosage forms of heparin and heparinoids (the "Field"), (ii) the grant by Elan to Ebbisham of an exclusive, worldwide license of its formulation technology for the Field, (iii) the grant by the Company to Ebbisham of a right of first refusal to license the Company's carrier technology to commercialize additional anticoagulant compounds other than heparin and heparinoids, (iv) the grant by the Company and Elan to Ebbisham of exclusive royalty-free licenses to use their respective trademarks in connection with products in the Field, (v) the requirement for the Company and Elan to make contributions in equal portions to the extent needed to fund Ebbisham's financial requirements, (vi) the sharing by the Company and Elan of the financial benefits and expense obligations of Ebbisham on a 50/50 basis, although there are certain limited circumstances under which Elan has a \$4.5 million limited preference over the Company in returns from Ebbisham, and (vii) equal representation by the Company and Elan on the Board of Directors of Ebbisham.

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Whenever commercially or technically feasible, Ebbisham will contract with the Company or Elan to perform research and development services on behalf of Ebbisham. The Company and Elan will be reimbursed by Ebbisham for all such research and development work at the conclusion of each stage of the research and development program. As of July 31, 1998, research and development services performed by the Company on behalf of Ebbisham had generated an aggregate of \$14.1 million in revenues to the Company. On August 5, 1998, Elan and the Company each contributed an additional \$5 million to Ebbisham.

If Ebbisham elects to proceed with commercialization of any product candidate, the parties anticipate that the Company will enter into a supply agreement pursuant to which it will sell carriers to Ebbisham and that Elan or one of its affiliates will enter into a supply agreement with Ebbisham for the commercial production of the product candidate by Elan on behalf of Ebbisham. Such supply agreements would be on customary commercial terms and negotiated in good faith by the parties. The Company will also supply Ebbisham with such carriers as are required by Ebbisham for its research and development programs. Unless otherwise agreed by Elan and the Company, the supply of the carriers for the research and development programs will be at cost so long as the Company holds at least a 45% equity interest in Ebbisham.

Upon the occurrence of an event of default under the joint venture agreement with Elan, the non-defaulting shareholder will be entitled to make an offer to purchase the defaulting shareholder's interest in Ebbisham. The defaulting shareholder will then be obliged to sell its interest to the non-defaulting shareholder at the offered price or to make a counteroffer to purchase the non-defaulting shareholder's interest at a price that is at least 10% higher than the previous offer. Each side may make one additional counteroffer provided its offer is at least 10% higher, as adjusted, than the previous offer. The Elan Joint Venture also provides Ebbisham with a right of first refusal with respect to the use of the Company's technologies for the delivery of anticoagulant compounds.

Pursuant to an agreement between the Company and an affiliate of Elan, Elan and its affiliates have agreed, subject to certain exceptions, not to acquire additional shares of the Company's voting securities until September 26, 2001. During the term of such agreement, Elan and its affiliates have the opportunity, in the event the Company issues and sells voting securities, to purchase newly issued voting securities in an amount that would enable Elan and its affiliates to own the same percentage of the Company's voting securities as it owned before such issuance and sale. In the Company's public offering of 1,150,000 shares of the Common Stock in July 1997, an affiliate of Elan purchased 90,000 shares for \$19.00 per share.

Eli Lilly. In February 1997, the Company and Lilly entered into a Research Collaboration and Option Agreement (the "Lilly Agreement") to combine Lilly's therapeutic protein and formulation capabilities with the Company's carrier technologies.

The Lilly Agreement provides for periodic payments to the Company to fund a research and development program to study the use of the Company's technologies to develop oral and non-oral formulations for delivering two of Lilly's therapeutic proteins (the "Subject Proteins") in the areas of osteoporosis and

endocrinology including growth disorders. The initial term of the program was 18 months, which term was extended automatically for an additional six months. Any extensions beyond February 1999 must be approved by the Company and Lilly. Also, if Lilly decides to expand the scope of the program, the amount of the payments will be increased.

Under the Lilly Agreement, the Company granted to Lilly a series of options, each to acquire an exclusive, worldwide license to use the Company's technologies in conjunction with oral and non-oral formulations of the Subject Proteins. In March 1998 Lilly exercised two of its options and entered into two license agreements granting Lilly the right to use the Company's technologies in connection with oral formulations of the Subject Proteins. The license agreements provide that Lilly is obligated to seek to market the oral formulations of the Subject Proteins and that the Company is obligated to provide a material portion of the supply of carrier necessary for the production of any such formulations. For so long as Lilly continues to develop oral formulations of the Subject Proteins, Lilly will continue to have options to acquire licenses to use the Company's technologies in conjunction with non-oral formulations of the Subject Proteins.

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In September 1998 Lilly formally selected one of the Company's proprietary carriers for clinical testing of an oral formulation of Lilly's therapeutic protein for the treatment of osteoporosis. Upon completion of all required toxicology testing, an IND application is expected to be filed with the FDA.

The Lilly Agreement further provides Lilly with a right of first refusal to make an offer to enter into a license to use the Company's technologies for the delivery of a limited number of other therapeutic proteins and peptides. The right of first refusal allows Lilly to obtain the license if it exceeds a third party offer by a specified premium. The right of first refusal expires on August 26, 1999. The Lilly Agreement also contemplates the possibility of a continuing relationship for the development of delivery systems for other therapeutic proteins.

Under the Lilly Agreement, the Company will own all patents, patent applications, and other proprietary expertise relating to its technologies that it develops as well as any material Lilly improvements or additions to the Company's technologies, and Lilly will own all patents, patent applications and other proprietary expertise relating to the therapeutic uses of its proteins (to the extent invented during the Program). If Lilly makes recommendations, suggestions or has discussions with the Company that result in a material addition to or improvement of the Company's technologies, then Lilly may, in certain circumstances, obtain limited preferences with respect to licenses for Emisphere technology covering Lilly proteins or products other than for the Subject Proteins.

In addition, the Lilly Agreement includes a standstill provision pursuant to which Lilly has agreed, with certain exceptions and limitations, not to acquire shares of the Company's outstanding voting stock above a specified limit.

Novartis Pharma AG. In December 1997, the Company and Novartis entered into a research collaboration to investigate the Company's technology for oral delivery of two selected Novartis compounds. The agreement with Novartis provides for an initial research collaboration period of at least 12 months and an option on the part of Novartis to acquire an exclusive license to use the Company's technologies for the development and commercialization of oral formulations of the Novartis compounds.

Upon exercise of its option to acquire a technology license from the Company, Novartis has the obligation (which may be waived by the Company) to purchase in four tranches up to \$16 million of the Company's Common Stock at prices based on market prices at the time of exercise (subject to certain price limitations with respect to the first tranche).

Under the agreement, Novartis is to make quarterly payments to the Company for work performed by the Company in connection with the collaboration and is to make future payments in the event certain milestones are achieved.

#### Patents

The Company's strategy is to apply for patent protection on all aspects of its proprietary chemical and pharmaceutical delivery technologies, including

materials and compositions of matter for both the carrier and complexes of a carrier with a pharmaceutical or chemical agent, processes for manufacturing the carrier, new carriers, uses of the carriers and improvements on its core technology that are important for the success of the Company's business.

The Company has patents or pending patent applications for carriers currently used by the Company in conjunction with heparin, insulin, calcitonin, human parathyroid hormone, human growth hormone, alpha interferon, deferoxamine and cromolyn. The Company has been granted 23 patents on its drug delivery technologies in the United States which will expire beginning in 2007, and has certain patents issued or applications pending in various countries around the world. Eight U.S. original patents and one reissue patent were issued by the U.S. Patent and Trademark Office during the 1998 fiscal year. The Company has 48 patent applications relating to its drug delivery technologies pending in the United States. In addition, the Company has pending or expects to file patent applications corresponding to most of its U.S. patents and patent applications in various countries around the world.

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Although the Company has patents for some of its product candidates and has applied for additional patents, there can be no assurance that patents applied for will be granted, that patents granted to or acquired by the Company now or in the future will be valid and enforceable and provide the Company with meaningful protection from competition or that the Company will possess the financial resources necessary to enforce any of its patents. There can also be no assurance that any products developed by the Company (or a licensee) will not infringe upon any patent or other intellectual property right of a third party.

The Company also relies upon trade secrets, know-how and continuing technological advances to develop and maintain its competitive position. To maintain the confidentiality of trade secrets and proprietary information, the Company maintains a policy of requiring employees, scientific advisors, consultants and collaborators to execute confidentiality and invention assignment agreements upon commencement of a relationship with the Company. These agreements are designed both to enable the Company to protect its proprietary information by controlling the disclosure and use of technology to which it has rights and to provide for ownership in the Company of proprietary technology developed at the Company. There can be no assurance, however, that these agreements will provide meaningful protection for the Company's trade secrets in the event of unauthorized use or disclosure of such information.

#### Manufacturing

An important step in taking a pharmaceutical product from preclinical research to the marketplace is scaling up the process required to produce commercial quantities. This process frequently entails custom design and engineering that can add significantly to the costs of goods.

The primary raw materials used in making the carriers currently under consideration by the Company for its new formulations are non-alpha amino acids and other organic compounds. The Company currently produces these carriers in batch sizes of up to two hundred grams. The Company has no internal capability for the production of any of these carriers in larger batch sizes. A third-party manufacturer whose facility complies with the FDA's GMP regulations was recently successful in scaling up production of the Company's carrier for its heparin Phase I clinical trial.

The Company is conducting feasibility studies for engineering and location of its own manufacturing facility. The Company believes that there are multiple sources for the raw materials used to synthesize its carriers. The Company has identified numerous commercial manufacturers meeting the FDA's GMP regulations that have the capability of producing the Company's carriers. The Company will continue to manufacture carriers on a small scale for research purposes and contract out with third-party producers for clinical testing. Once the engineering studies for the Company's production facility are completed, the Company would be in a position to decide whether to make or buy the carriers for future needs.

#### Competition

Based on the preliminary results obtained with Emisphere's proprietary

carriers in its oral heparin Phase I clinical trials, the Company believes that it has developed a strong competitive position with respect to the development of a new oral anticoagulant/antithrombotic. Drug delivery, biotechnology and pharmaceutical science are evolving fields in which developments are expected to continue at a rapid pace. The Company's success depends, in part, upon maintaining a competitive position in the development of products and technologies in its areas of focus. The Company is in competition with other drug delivery, biotechnology and pharmaceutical companies, research organizations, individual scientists and non-profit organizations engaged in the development of alternative drug delivery technologies or new drug research and testing, as well as with entities developing new drugs which may be orally active. The Company is aware that a number of companies are seeking to develop new products and alternatives to injectable drug delivery, including, but not limited to, intranasal delivery, pulmonary systems, transdermal systems and colonic absorption systems. The Company also is aware of other companies currently engaged in the development and commercialization of oral drug delivery technologies and enhanced injectable systems. Many of these companies and entities have substantially greater research and development capabilities, experience and marketing, financial and managerial resources, and represent significant competition for the Company. Acquisitions of or investments in competing biotechnology companies by large pharmaceutical companies could enhance competitors' financial, marketing and other resources. In addition, a number of these competing drug delivery and biotechnology companies have entered into collaboration or other agreements with large pharmaceutical companies which could similarly enhance these competitors' resources. Accordingly, the Company's competitors may succeed in developing competing technologies and obtaining governmental approval for products more rapidly than the Company. There can be no assurance that developments by others will not render the Company's product candidates or the therapeutic compounds used in combination with the Company's product candidates noncompetitive or obsolete.

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#### Government Regulation

The Company's operations and products under development are subject to extensive regulation by the FDA and other governmental authorities in the United States and other governmental authorities in other countries.

The duration of the governmental approval process for marketing new pharmaceutical substances, from the commencement of preclinical testing to the receipt of a governmental final letter of approval for marketing a new substance, varies with the nature of the product and with the country in which such approval is sought. For entirely new drugs, the approval process could take eight to ten years or more; however, for reformulations of existing drugs, the process is typically shorter. In either case, the procedures required to obtain governmental approval to market new drug products is a costly and time-consuming process requiring rigorous testing of the new drug product. There can be no assurance that even after such time and expenditures, regulatory approval will be obtained for any products developed by the Company.

The steps required before a new human pharmaceutical product can be marketed or shipped commercially in the United States include, in part, preclinical testing, the filing of an IND, the conduct of clinical trials and the filing with the FDA of either a New Drug Application ("NDA") for drugs or a Product License Application ("PLA") for biologics.

In order to conduct the clinical investigations necessary to obtain eventual regulatory approval, an applicant must file an IND with the FDA to permit the shipment and use of the drug for investigational purposes. The IND sets forth, in part, the results of preclinical (laboratory and animal) toxicology and efficacy testing and the applicant's plans for clinical (human) testing. If the FDA does not deny the exemption to ship or use the investigative drug or place a "hold" on clinical testing within 30 days of the submission of the IND, it becomes effective and clinical testing may begin.

Under the FDA's regulations, the clinical testing program required for marketing approval of a new drug typically involves three clinical phases. In Phase I, safety studies are generally conducted on normal, healthy human volunteers to determine the maximum dosages and side effects associated with increasing doses of the substance being tested. In Phase II, studies are conducted on small groups of patients afflicted with a specific disease to gain preliminary evidence of efficacy and to determine the common short-term side effects and risks associated with the substance being tested. Phase III involves large-scale studies conducted on disease-afflicted patients to provide

statistical evidence of efficacy and safety and to provide an adequate basis for physician labeling. Frequent reports are required in each phase and, if unwarranted hazards to patients are found, the FDA may request modification or discontinuance of clinical testing until further studies have been conducted. Phase IV testing is conducted either to meet FDA requirements for additional information as a condition of approval or to expand market acceptance of the pharmaceutical product.

Once clinical testing has been completed pursuant to an IND, the applicant files an NDA or PLA with the FDA seeking approval for marketing the drug product. The FDA reviews the NDA or PLA to determine if the drug is safe and effective, and adequately labeled, and if the applicant can demonstrate proper and consistent manufacture of the drug. The time required for FDA action on an NDA or PLA varies considerably, depending on the characteristics of the drug, whether the FDA needs more information than is originally provided in the NDA or PLA and whether the FDA finds problems with the evidence submitted.

The facilities of each company involved in the manufacturing, processing, testing, control and labeling must be registered with and approved by the FDA. Continued registration requires compliance with GMP regulations. The FDA conducts periodic establishment inspections to confirm continued compliance with its regulations.

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The Company is also subject to various federal, state and local laws, regulations and recommendations relating to such matters as laboratory and manufacturing practices and the use, handling and disposal of hazardous or potentially hazardous substances used in connection with the Company's research and development work. Although the Company believes it is in compliance with these laws and regulations in all material respects, there can be no assurance that the Company will not be required to incur significant costs to comply with environmental and other laws or regulations in the future.

#### Employees

As of July 31, 1998, the Company had 72 employees, 55 engaged in scientific research and technical functions and 17 performing administrative and clerical functions. Of the 72 employees, 21 hold Ph.D. or M.D. degrees. The Company believes that its relationship with its employees is good.

#### Directors and Officers

Set forth below is certain information regarding the officers and directors of the Company:

Name	Age	Position with the Company
Michael M. Goldberg, M.D.	39	Chairman of the Board of Directors and Chief Executive Officer
Sam J. Milstein, Ph.D.	49	Director, President, Chief Scientific Officer and Secretary
Robert A. Baughman, Jr., Pharm.D., Ph.D.	49	Senior Vice President, Development
Lewis H. Bender, M.B.A.	39	Senior Vice President, Business Development
Barry B. Kanarek, M.D., Ph.D	51	Senior Vice President, Clinical Affairs and Chief Medical Officer
Joseph D. Poveromo, C.P.A.	34	Controller and Chief Accounting Officer
John E. Smart, Ph.D.	55	Vice President, Director of Basic Research
Shepard M. Goldberg, M.B.A.	43	Vice President, Operations

Jere E. Goyan, Ph.D.	68	Director		
Mark I. Greene, M.D., Ph.D.	50	Director	and	scientific advisor
Peter Barton Hutt, Esq.	63	Director		
Howard M. Pack	80	Director		
Joseph R. Robinson, Ph.D.	59	Director	and	scientific advisor
Robert J. Levenson	57	Director		

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Michael M. Goldberg, M.D. has served as Chairman of the Board of Directors since November 1991 and as Chief Executive Officer and a director of the Company since August 1990. In addition, Dr. Goldberg served as President from August 1990 to October 1995. Dr. Goldberg received a B.S. degree from Rensselaer Polytechnic Institute and an M.D. from Albany Medical College of Union University in 1982 and an M.B.A. from Columbia University Graduate School of Business in 1985.

Sam J. Milstein, Ph.D. has been with the Company since September 1990, as a director and Chief Scientific Officer since November 1991, as President since October 1995, as Secretary since December 1990 and as a Co-Director of Science and of Research and Development prior to November 1991. In addition, Dr. Milstein served as Executive Vice President from November 1990 to October 1995. Dr. Milstein received a B.S. degree from The City College of New York in 1970, an M.S. in physical chemistry from the University of New Brunswick in 1975 and a Ph.D. in biochemistry from New York University in 1980.

Robert A. Baughman, Jr., Pharm.D., Ph.D. has been with the Company since September 1991, as Senior Vice President since September 1993, Director of Development since June 1994 and Vice President and Director, Research and Development of the Company prior thereto. Dr. Baughman received a B.S. degree from Loyola University in 1974, a Pharm.D. from the University of California, San Francisco in 1978 and a Ph.D. in pharmaceutical chemistry from the University of California, San Francisco in 1982.

Lewis H. Bender, M.B.A. has been with the Company since 1993, as Senior Vice President of Business Development since April 1997, Vice President of Business Development since October 1995 and as Director of Business Development prior thereto. Mr. Bender received a B.S. degree in 1981 and an M.S. in chemical engineering in 1982 from the Massachusetts Institute of Technology, an M.A. in international studies from the University of Pennsylvania and an M.B.A. from the University of Pennsylvania, Wharton School of Management in 1993.

Barry B. Kanarek, M.D., Ph.D. joined the Company in May of 1998. He was previously Vice President, Medical Operations for the Americas at ClinTrials Research Inc. Prior thereto he was with Glaxo Wellcome, most recently as Vice President of Medical Affairs, where he also served as acting head of Medical Operations, sat on the U.S. site Operating Committee, co-chaired the Product Strategy committee and acted as Chief Medical Officer during the integration phase of Glaxo Wellcome. Dr. Kanarek received his M.D. and Ph.D. in 1977 from the University of Salamanca in Spain.

Joseph D. Poveromo, C.P.A., the Company's Controller and Chief Accounting Officer since July of 1994, has been with the Company since 1993. Prior thereto he was Controller of a private pet food company and held senior accounting positions with the public accounting firms of Marshall Granger & Company and Rayfield & Licata. Mr. Poveromo received a B.B.A. degree in public accounting from Pace University in 1987 and was awarded his C.P.A. in February 1991.

John E. Smart, Ph.D. joined the Company in 1996 as Vice President, Director of Research and has been Director of Basic Research since 1998. He received his Ph.D. in biochemistry and biophysics from the California Institute of Technology and has over 20 years experience in academia and the health care industry. He was previously the Vice President of Research at Creative Biomolecules, Inc. a biopharmaceutical company.

Shepard M. Goldberg, M.B.A. has been with the Company since April of 1998.

He was previously President and owner of two regional distribution businesses. He received a B.S. in electrical engineering from Polytechnique Institute of N.Y. and an M.B.A. from Adelphi University. Mr. Goldberg is a first cousin of Michael M. Goldberg, M.D., Chairman and Chief Executive Officer of the Company.

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Jere E. Goyan, Ph.D. is President, Chief Operating Officer, and a director of Alteon, Inc., a development stage pharmaceutical company, where he started as Senior Vice President Research and Development in January 1993. Prior thereto he was a Professor of Pharmacy and Pharmaceutical Chemistry and the Dean of the School of Pharmacy at the University of California, San Francisco, and has served in various other academic, administrative and advisory positions, including that of Commissioner of the FDA. He currently serves as a director of the biopharmaceutical companies Atrix Laboratories Inc., SciClone Pharmaceuticals and Boehringer Ingelheim.

Mark I. Greene, M.D., Ph.D. has been John Eckman Professor of Medical Science, School of Medicine at the University of Pennsylvania for more than the past five years. He currently serves as a director of Ribic ImmunoChem Research, Inc., a biopharmaceutical company.

Peter Barton Hutt, Esq. has for more than the past five years been a partner of the law firm of Covington & Burling in Washington, D.C., where he specializes in the practice of food and drug law. He currently serves as a director of the biopharmaceutical companies Interneuron Pharmaceuticals, Inc. and Sparta Pharmaceuticals, Inc.

Howard M. Pack has served as a director of the Company since its inception in April 1985 and served as Executive Vice President of Finance from the Company's inception until October 1988.

Joseph R. Robinson, Ph.D. has been Professor of Pharmacy and Ophthalmology at the University of Wisconsin for more than the past five years. He currently serves as a director of Cima Laboratories, Inc., a pharmaceutical company.

Robert J. Levenson has been Executive Vice President of First Data Corporation for more than the past five years. He previously held positions as Senior Executive Vice President and Chief Operating officer of Medco Containment Services, Inc. and as Group President of Automatic Data Processing, Inc. He currently serves as a director of First Data Corporation, Superior Telecom Inc. and Vestcom International, Inc.

#### Scientific Advisors

The Company's scientific advisors consult with the Company on developments relating to current and future forms of drug delivery technology, chemistry, gastro-intestinal physiology and protein structure. As a group, the scientific advisors possess substantial experience in biomaterials, controlled release and polymeric delivery systems, proteins, pharmaceuticals, analytical techniques and immunology. The scientific advisors also consult with the Company on aspects of drug delivery product planning and feasibility studies and assist Company scientists in establishing research priorities, provide guidance for the Company's clinical evaluation programs, advise Company scientists of new developments and alert the Company to potential collaborators. In addition, the Company has funded various research projects and collaborations with a number of its scientific advisors and it intends to continue to expand its scientific collaborations with current and future scientific advisors. None of the scientific advisors are employees of the Company. Scientific advisors devote only a small portion of their time to the affairs of the Company and have other commitments to, or consulting or advisory contracts with, other institutions which may compete with their obligations to the Company. The Company requires each of its scientific advisors to execute a confidentiality agreement upon the commencement of his or her relationship with the Company. The agreements generally provide that all confidential information made known to the individual during the term of the relationship shall be the exclusive property of the Company and shall be kept confidential and not disclosed to third parties except in specified circumstances. Scientific advisors receive annual compensation, are reimbursed for their expenses for each meeting attended and are granted stock options on a case-by-case basis. Drs. Greene and Robinson also serve as directors of the Company.

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Set forth below are the names, positions and areas of expertise of the Company's scientific advisors.

Name and Position	Area of Expertise
----- Mark I. Greene, M.D., Ph.D. Professor of Medicine, Department of Pathology, School of Medicine University of Pennsylvania	----- Immunology, computer modeling
Joseph R. Robinson, Ph.D. Professor, School of Pharmacy University of Wisconsin	Mucoadhesives, pharmaceuticals and gastrointestinal physiology
Ernesto Freire, Ph.D. Professor Johns Hopkins University	Protein chemistry, analytical techniques and calorimetry, computer modeling
Garret FitzGerald, M.D. Robinette Professor of Cardiovascular Medicine, Director, Center for Experimental Therapeutics Director, Clinical Research Center University of Pennsylvania	Anticoagulants and antithrombotics and clinical research
Scott Berkowitz, M.D. Associate Clinical Professor of Medicine Duke University	Disorders of hemostasis and thrombosis; clinical trial design
Elazer Edelman, M.D. Ph.D. Director Harvard-MIT Biomedical Engineering Center	Indicators for anticoagulant/antithrombotic therapy
Robert Linhardt, Ph.D. Professor College of Pharmacy University of Iowa	Structure, activity, analysis and synthesis of complex carbohydrates
Sam Money, M.D. Head of Vascular Surgery Ochsner Clinic	Indicators for nonclinical antithrombotic modeling

#### ITEM 2. PROPERTIES

The registrant currently leases 66,600 square feet of office space at 765 Old Saw Mill River Road, Tarrytown, New York for use as executive offices and laboratories. No difficulty is anticipated in negotiating renewals as the current leases expire or in finding satisfactory space at a reasonable cost if the existing space becomes unavailable or additional space is needed to meet expansion requirements.

#### ITEM 3. LEGAL PROCEEDINGS

The Company is not party to any litigation that is expected to have a material effect on the operations or business of the Company.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

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#### PART II

#### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The Company's Common Stock is traded on the over-the-counter market and

prices are quoted on the Nasdaq National Market system under the symbol EMIS.

The following sets forth the range of high and low sale prices for the Common Stock for the periods indicated, as reported by Nasdaq.

Fiscal Year Ended July 31, -----	High -----	Low -----
1997		
First quarter.....	17 7/8	7 3/8
Second quarter.....	25 1/2	12 3/4
Third quarter.....	27 1/2	13 1/8
Fourth quarter.....	24 1/2	14 1/2
1998		
First quarter.....	24	15 3/8
Second quarter.....	22 5/16	14 3/4
Third quarter.....	21	15 1/2
Fourth quarter.....	17 5/8	10

As of October 21, 1998 there were 294 stockholders of record and 10,999,740 shares of Common Stock outstanding. The closing price for the Company's Common Stock on October 21, 1998 was \$7.50.

The Company has never paid cash dividends and does not intend to pay cash dividends in the foreseeable future. The Company intends to retain earnings, if any, to finance the growth of its business.

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ITEM 6. SELECTED FINANCIAL DATA

The following selected financial data for the five years ended July 31, 1998 have been derived from the financial statements of the Company and notes thereto, which have been audited by independent accountants. There were no dividends declared or paid by the Company during the five years ended July 31, 1998.

	Fiscal Year Ended July 31, -----				
	1994	1995	1996	1997	1998
	-----				
	(in thousands, except per share amounts)				
Statement of Operations Data:					
Contract research revenue	\$ 85	\$ 33	\$ 3,131	\$ 5,401	\$15,868
	-----	-----	-----	-----	-----
Costs and expenses:					
Research and development	5,855	5,802	6,605	7,724	15,190
Loss in Ebbisham Ltd.	-	-	-	2,550	4,044
General and administrative	2,619	2,404	3,337	3,416	5,344
	-----	-----	-----	-----	-----
Total costs and expenses	8,474	8,206	9,942	13,690	24,578
	-----	-----	-----	-----	-----
Operating loss	(8,389)	(8,173)	(6,811)	(8,289)	(8,710)
	-----	-----	-----	-----	-----
Other income and expense	698	389	703	968	1,644
	-----	-----	-----	-----	-----
Net loss	\$ (7,691)	\$ (7,784)	\$ (6,108)	\$ (7,321)	\$ (7,066)
	=====	=====	=====	=====	=====
Net loss per share-Basic and diluted	\$ (1.01)	\$ (1.03)	\$ (0.72)	\$ (0.77)	\$ (0.66)
	=====	=====	=====	=====	=====

	As of July 31, -----				
	1994	1995	1996	1997	1998
	-----				

Balance Sheet Data:

(in thousands)

Cash, cash equivalents and marketable securities	\$ 12,694	\$ 5,620	\$ 18,237	\$ 33,690	\$ 34,828
Working capital	12,597	5,173	17,799	31,323	31,457
Total assets	15,210	7,549	20,039	36,897	53,690
Long-term liabilities	87	55	45	35	10,598
Accumulated deficit	(28,844)	(36,628)	(42,736)	(50,057)	(57,123)
Stockholders' equity	14,674	6,899	19,267	33,398	31,281

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ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

General

Emisphere is a drug delivery company focused on the discovery and application of proprietary synthetic chemical compounds that enable the oral delivery of therapeutic macromolecules and other compounds that are not currently deliverable by oral means. Since its inception in 1986, the Company has devoted substantially all of its efforts and resources to research and development conducted on its own behalf and through collaborations with corporate partners and academic research institutions. The Company has no product sales to date. The major sources of the Company's working capital has been proceeds from its initial public offering in 1989, a second public offering in 1993, a third public offering in 1997, private equity financing, issuance to an affiliate of Elan Corporation plc of stock and warrants in 1995 and subsequent exercise of the warrants in April 1998, reimbursement of expenses and other payments from corporate partners, the registered sale of one million shares of common stock to two institutional investors in 1996, the issuance on May 1, 1998 of three year, \$13,500,000 aggregate principal, 5% senior convertible notes, and income earned on the investment of available funds. The Company's operations are not significantly affected by inflation or seasonality.

In December 1997, the Company and Novartis Pharma AG ("Novartis") entered into a research collaboration to investigate the Company's technology for oral delivery of two selected Novartis compounds. The agreement with Novartis provides for an initial research collaboration period of at least 12 months and the option on the part of Novartis to acquire an exclusive license to use the Company's technologies for the development and commercialization of an oral formulation of the Novartis compounds.

In March 1998, Eli Lilly & Co. ("Lilly") and Emisphere executed two license agreements granting Lilly the right to use Emisphere's technologies in connection with the oral formulation of two of Lilly's therapeutic proteins (the "subject proteins") in the areas of osteoporosis and endocrinology including growth disorders. As a result, Lilly made two milestone payments to Emisphere. The license agreements provide that Lilly is obligated to seek to market the oral formulations of the subject proteins and that Emisphere is obligated to provide a material portion of the supply of carrier necessary for the production of any such formulation.

In May 1998, Emisphere initiated on behalf of Ebbisham Limited ("Ebbisham"), a joint venture between Emisphere and Elan Corporation plc, a Phase II clinical trial for Ebbisham's oral heparin product. Prior to initiating the Phase II trial, Emisphere had completed six single dosings and two multiple dosing Phase I trials. The Phase I trials demonstrated that the oral heparin was well-tolerated and retained the properties observed in the pre clinical models. The Phase II trial was designed with three arms of approximately forty patients each who have undergone surgery for hip replacement. Two different doses of the oral heparin formulation will be compared to subcutaneously administered heparin. The objective of the study is to demonstrate that orally administered heparin utilizing Emisphere's proprietary technology is well-tolerated and comparable to subcutaneous heparin in preventing deep venous thrombosis. The results of the Phase II trial are expected sometime before January 31, 1999.

Results of Operations

The Company has since its inception generated significant losses from operations. The Company does not expect to achieve profitability in the foreseeable future. Profitability will ultimately depend on the Company's ability to develop its lead products in conjunction with Ebbisham, Lilly, and

Novartis, or to develop other products in conjunction with other partners. There can be no assurance that the development will be completed or if completed, any regulatory agency will approve the final product. Even if final products are developed and approved, there is no assurance that sales will be sufficient to achieve profitability. If development of such products is not achieved or approval not granted, the Company's prospects will be materially affected.

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The ability of the Company to reduce its operating losses in the near term will be dependent upon, among other things, its ability to attract new pharmaceutical and other companies who are willing to provide funding to the Company for a portion of the Company's research and development with respect to specific projects. While the Company is constantly engaged in discussions with pharmaceutical and other companies, there can be no assurance that the Company will enter into any additional agreements or that the agreements will provide research and development revenues to the Company.

#### Fiscal 1998 Compared to Fiscal 1997

The Company's contract research revenues increased to \$15.9 million in fiscal 1998 from \$5.4 million in fiscal 1997. Such increase was the result of the Company performing additional services on behalf of its collaborators. Revenues in fiscal 1998 consisted of recognition of \$7,061,000 from Ebbisham, \$6,560,000 from Lilly and \$2,250,000 from Novartis.

Total operating expenses for the fiscal year ended July 31, 1998 increased by \$10,888,000, or 80%, as compared to fiscal 1997. The details of the increase are as follows:

Research and development costs increased by approximately \$7,466,000, or 97%, in fiscal 1998 as compared to fiscal 1997. This increase is mainly attributable to increased personnel and laboratory supply costs in connection with the collaborations with Lilly, Novartis and the ongoing clinical work for heparin. The Company also experienced an increase in funding of outside consultants and universities engaged to conduct studies to help advance the Company's scientific research efforts, perform services related to the manufacturing of the Company's carriers, and consult on the Company's ongoing clinical studies with heparin. The Company also experienced an increase in rent expense in connection with payments for a new lease for laboratory space. The Company believes that this level of research and development spending will continue for the foreseeable future and may increase if operations are expanded.

The loss in Ebbisham, increased by approximately \$1,494,000, or 59%, in fiscal 1998 as compared to fiscal 1997. This increase is attributable to increased costs associated with ongoing clinical development of heparin. The costs associated with Ebbisham may increase substantially depending upon the agreed timing and scope of future research and development efforts.

General and administrative expenses increased by approximately \$1,929,000, or 56 %, in fiscal 1998 as compared to fiscal 1997. This increase is primarily the result of outside consulting costs associated with an ongoing information technology project the Company has undertaken. The Company also experienced an increase in rent expense in connection with payments for a new lease for administrative office space and an increase in personnel and related expenses associated with an increase in administrative staff positions. This was partially offset by a decrease in legal and professional fees paid in connection with the finalization of the Ebbisham joint venture and the agreement with Lilly during fiscal 1997. In connection with the relocation of its operations, the Company incurred a charge of approximately \$300,000 which represented the write-down of leasehold improvements on its old facility. The Company recorded expenses of approximately \$295,000 in connection with the granting of options as compensation to business consultants in the fiscal year 1998 compared to \$250,000 in fiscal 1997.

As a result of these factors, the Company's operating loss increased by \$421,000, or 5%, from fiscal 1997 to fiscal 1998. The Company does not expect to generate an operating profit, and may possibly generate larger losses, in the foreseeable future.

The Company's other income and expense for the fiscal year 1998 increased by approximately \$676,000, or 70%, from fiscal 1997. This was primarily the result of increased returns on the Company's larger investment portfolio. This

increase was partially offset by interest expense which the Company accrued on the \$13,500,000, 5% senior convertible notes due May 1, 2001.

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Based on the above factors, the Company sustained a net loss for fiscal 1998 of \$7,066,000, a 3% decrease over the fiscal 1997 loss of \$7,321,000.

#### Fiscal 1997 Compared to Fiscal 1996

Revenues increased by approximately \$2,270,000. The majority of the 1997 increase in contract research revenues was attributable to increased revenues from Ebbisham of \$4.0 million as the Company provided additional services to the joint venture. The Company also recognized contract revenues from Lilly, and from two pharmaceutical companies for which the Company performed feasibility studies.

Total operating expenses for the fiscal year ended July 31, 1997 increased by \$3,748,000, or 38%, as compared to fiscal 1996. The details of the increase are as follows:

Research and development costs increased by approximately \$1,119,000, or 17%, in fiscal 1997 as compared to fiscal 1996. This increase is mainly attributable to increased personnel and related expenses associated with the Company's development of an oral heparin formulation and work performed in connection with Lilly. The Company also experienced an increase in funding of outside consultants and universities engaged to conduct studies to help advance the Company's scientific research efforts.

The increase of \$2,550,000 in the loss in Ebbisham represents the Company's pro-rata portion of Ebbisham's loss for the period. No loss was experienced in the comparable period as the venture did not commence operations until September 1996.

General and administrative expenses increased by approximately \$79,000, or 2%, in fiscal 1997 as compared to fiscal 1996. This increase is primarily attributable to an increase in legal and professional fees incurred in connection with the finalization of the Ebbisham joint venture and the agreement with Lilly. The Company also experienced an increase in personnel and related expenses. The increase was partially offset by a decrease in expenses relating to services provided by outside consultants. The Company recorded expenses of approximately \$250,000 in connection with the granting of options as compensation to business consultants in the fiscal year 1997 compared to \$730,000 in fiscal 1996.

As a result of these factors, the Company's operating loss increased by 1,478,000 or 22%, from fiscal 1996 to fiscal 1997.

The Company's investment income for fiscal 1997 increased by approximately \$264,000, or 38%, from fiscal 1996. This was primarily due to a larger investment portfolio.

Based on the above factors, the Company sustained a net loss for fiscal 1997 of \$7,321,000, a 20% increase over fiscal 1996 loss of \$6,108,000.

#### Liquidity and Capital Resources

As of July 31, 1998 the Company had working capital of approximately \$31,457,000. Total cash, cash equivalents and marketable securities were approximately \$34,828,000, an increase of \$1,138,000 compared to the Company's position at July 31, 1997. The increase in the Company's cash, cash equivalents and marketable securities was primarily due to receipt of \$13,500,000 in proceeds from senior convertible notes and \$4,673,000 from the exercise of warrants and options partially offset by cash used to fund capital expenditures of \$8.6 million and fiscal 1998 operations of \$8.4 million.

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The Company expects to continue to incur substantial research and development expenses associated with the development of the Company's oral drug delivery system. As a result of the ongoing research and development efforts of the Company, management believes that the Company will continue to incur operating losses and that, potentially, such losses could increase. The Company expects to need substantial resources to continue its research and

development efforts. In addition, the Company is obligated to fund one-half of Ebbisham's future cash needs upon the venture's request. The Company anticipates funding requirements to initially be \$5,000,000 and, depending upon the agreed timing and scope of the future research and development efforts, may be an additional \$8,000,000 over the next twelve months. In August 1998, the Company loaned Ebbisham Ltd. \$ 5,000,000 to cover past costs incurred by Ebbisham Ltd. The Company expects the research funding received from Lilly and Novartis to approximate the costs to be incurred by the Company in connection with the development of each of the Company's projects. (See "Collaboration Agreements") Under present operating assumptions, the Company expects that cash, cash equivalents and marketable securities will be adequate to meet its liquidity and capital requirements through fiscal 2000. Thereafter, the Company would need to seek additional funds, primarily in the public and private equity markets and, to the extent necessary and available, through debt financing. The Company has no firm agreements with respect to any additional financing and there can be no assurance that the Company would be able to obtain adequate funds on acceptable terms. If adequate funds were not available, the Company would be required to delay, scale back, or eliminate one or more of its research and development programs, or obtain funds, if available, through arrangements with collaborative partners or others that may require the Company to relinquish rights to certain of its technologies, product candidates, or products that the Company would not otherwise relinquish. The Company does not maintain any credit lines with financial institutions.

#### Year 2000 Compliance

The "Year 2000" problem relates to many currently installed computers, software, and other equipment that relies on embedded technology (collectively, "Business systems"). These Business systems are not capable of distinguishing 21st century dates from 20th century dates. As a result, in less than two years, Business systems used by many companies, in a very wide variety of applications, will experience operating difficulties unless they are modified, upgraded, or replaced to adequately process information involving, related to or dependent upon the century change. If a Business system used by the Company or a third party dealing with the Company fails because of the inability of the Business system to properly read a 21st century date, the results could have a material adverse effect on the Company.

The Company recognizes the need to ensure its operations will not be adversely impacted by Year 2000 Business systems failures and has established a team to address Year 2000 risk. The team is reviewing the Company's internal infrastructure and believes that it has identified substantially all of the major Business systems used in connection with its internal operations. The Company has commenced the process of identifying and correcting the major Business systems that may need to be modified, upgraded, or replaced, and expects to complete this process, along with remedial actions before the end of fiscal 1999. Costs incurred to date to correct Year 2000 problems have been immaterial. The Company estimates the total cost to complete any required modifications, upgrades, or replacements of affected Business systems will not have a material impact on the Company's business or results of operations. This estimate is being monitored and will be revised, if necessary, as additional information becomes available.

The Company also recognizes the risk that suppliers of products, services, and collaborators with whom the Company transacts business on a worldwide basis may not comply with Year 2000 requirements. The Company has initiated formal communications with significant suppliers and collaborators to determine the extent to which the Company is vulnerable if these third parties fail to remediate their own Year 2000 issues. The review is ongoing and the Company is unable to determine, at this time, the probability that any material supplier or collaborator will not be able to correct any Year 2000 problem in a timely manner. In the event any such third parties cannot provide the Company with products, services, or continue the collaborations with the Company, the Company's results of operations could be materially adversely affected.

Based on the above, the Company has yet to develop a comprehensive contingency plan with respect to the Year 2000 problem. The Company will continue to monitor its own Business systems and, to the extent possible, evaluate the Business systems of its third party suppliers and collaborators to ensure progress on this critical matter. However, if the Company identifies significant risk related to the Year 2000 compliance or progress deviates from anticipated timelines, the Company will develop contingency plans as deemed necessary at that time.

THE DISCUSSION OF THE COMPANY'S EFFORTS, ESTIMATES, AND CONCLUSIONS HEREIN CONTAIN FORWARD-LOOKING STATEMENTS AND ARE BASED ON MANAGEMENT'S BEST ESTIMATES OF FUTURE EVENTS. THE COMPANY'S ABILITY TO ACHIEVE YEAR 2000 COMPLIANCE AND THE LEVEL OF INCREMENTAL COSTS ASSOCIATED THEREWITH, COULD BE ADVERSELY IMPACTED BY, AMONG OTHER THINGS, THE AVAILABILITY AND COST OF MODIFICATIONS, OUR ABILITY TO DISCOVER AND CORRECT THE POTENTIAL YEAR 2000 PROBLEM, AND UNANTICIPATED PROBLEMS IDENTIFIED IN THE ONGOING COMPLIANCE REVIEW.

#### Impact of the Future Adoption of Recently Issued Accounting Standards

The Financial Accounting Standards Board (the "FASB") issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" ("SFAS No. 130") in June of 1997. Comprehensive income represents the change in net assets of a business enterprise as a result of nonowner transactions. Management does not believe that the future adoption of "SFAS 130" will have a material effect on the Company's financial position or results of operations. The Company will adopt "SFAS No. 130" for the year ending July 31, 1999.

Also in June 1997, the FASB issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" ("SFAS No. 131"). SFAS No. 131 requires that a business enterprise report certain information about operation segments, products and services, geographic areas of operation, and major customers in complete sets of financial statements and in condensed financial statements for interim periods. Management does not believe that the future adoption of SFAS No. 131 will have a material effect on the Company's financial statements. The Company is required to adopt this standard for the year ending July 31, 1999.

In February 1998, the FASB issued Statement of Financial Accounting Standards No. 132, "Employers' Disclosures about Pensions and Other Postretirement Benefits." This statement modifies financial statement disclosures related to pension and other postretirement plans, and therefore will not have an effect on the Company's financial position or results of operations, and is effective for periods beginning after December 15, 1997.

In June 1998, the FASB issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivatives and Hedging Activities" ("SFAS No. 133"). SFAS No. 133 establishes a comprehensive standard on accounting for derivatives and hedging activities, and is effective for periods beginning after June 15, 1999. Management does not believe that the future adoption of SFAS No. 133 will have a material effect on the Company's financial position or results of operations.

#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

At July 31, 1998, the Company did not hold any market risk sensitive instruments.

#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The financial statements are set forth starting on page F-1 hereof.

#### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

On October 1, 1998 Emisphere Technologies, Inc. (the "Company") engaged PricewaterhouseCoopers LLP as the independent accountants to audit the financial statements of Ebbisham Limited ("Ebbisham"), the joint venture company owned equally by the Company and Elan Corporation plc. PricewaterhouseCoopers LLP has served as the Company's auditors since November of 1991.

KPMG, Ebbisham's independent chartered accountants upon whose opinion PricewaterhouseCoopers LLP relied for the period from the commencement of its operations on September 26, 1996 to July 31, 1997, will continue as Ebbisham's independent chartered accountants but has been dismissed by the Company with respect to an opinion upon which PricewaterhouseCoopers LLP will rely for the fiscal year ended July 31, 1998.

Neither PricewaterhouseCoopers LLP's report on the Company's financial statements for the 1996 and 1997 fiscal years nor KPMG's report on Ebbisham for the period from the commencement of its operations to July 31, 1997 contained an adverse opinion or disclaimer of opinion and neither report was qualified or modified as to uncertainty, audit scope or accounting principles. During the Company's 1996 and 1997 fiscal years and the subsequent period preceding the dismissal of KPMG, there were neither (i) disagreements with KPMG on any matter of accounting principles or practice, financial statement disclosure or auditing scope or procedure, which disagreements, if not resolved to the satisfaction of KPMG, would have caused it to make reference to the subject matter thereof in connection with its report nor (ii) any of the reportable events listed in paragraphs (a)(1)(v)(A) through (D) of Item 304 of Regulation S-K promulgated under the Securities Exchange Act of 1934, as amended.

Prior to the engagement of PricewaterhouseCoopers LLP as the independent accountant to audit Ebbisham's financial statements, neither the Company nor Ebbisham consulted with PricewaterhouseCoopers LLP regarding the application of accounting principles to a specified transaction, either completed or proposed, or the type of audit opinion that might be rendered on the Company's financial statements. The Company's decision to change accountants with respect to the audit of Ebbisham's financial statements was not recommended or approved by the audit committee of the Company's Board of Directors.

### PART III

#### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information with respect to the Company's executive officers is contained in Part I hereof. All other information required by this Item is incorporated herein by reference to the Company's definitive proxy statement to be filed no later than November 28, 1998 (the "1998 Proxy Statement").

#### ITEM 11. EXECUTIVE COMPENSATION

The information required by this Item is incorporated herein by reference to the 1998 Proxy Statement.

#### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this Item is incorporated herein by reference to the 1998 Proxy Statement.

#### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this Item is incorporated herein by reference to the 1998 Proxy Statement.

### PART IV

#### ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

(a) A list of the financial statements and financial statement schedules filed as a part of this report is set forth on page F-1 hereof. A list of the exhibits filed as a part of this report is set forth in the Exhibit Index starting on page 26 hereof.

(b) Reports on Form 8-K

During the last quarter of the period covered by this report, the registrant filed a Current Report on Form 8-K dated May 1, 1998 reporting Item 5 Other Events and including no financial statements.



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Emisphere Technologies, Inc.

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Report of Independent Accountants

New York, New York  
October 12 , 1998

To the Board of Directors and Stockholders of  
Emisphere Technologies, Inc.:

In our opinion, the accompanying balance sheets and the related statements of operations, stockholders' equity and cash flows present fairly, in all material respects, the financial position of EMISPHERE TECHNOLOGIES, INC. (the "Company") at July 31, 1997 and 1998, and the results of its operations and its cash flows for each of the three years in the period ended July 31, 1998, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

## EMISPHERE TECHNOLOGIES, INC.

## Balance Sheets

July 31, 1997 and 1998

	1997	1998
	-----	-----
ASSETS:		
Current assets:		
Cash and cash equivalents	\$ 22,398,967	\$ 21,358,308
Marketable securities	11,291,255	13,469,733
Receivable due from Ebbisham Ltd.	648,786	7,710,056
Prepaid expenses and other current assets	448,114	729,587
	-----	-----
Total current assets	34,787,122	43,267,684
Equipment and leasehold improvements, at cost, net of accumulated depreciation and amortization	2,046,087	9,619,856
Deferred finance costs, net of accumulated amortization of \$67,500		742,500
Other assets	64,243	59,970
	-----	-----
Total assets	\$ 36,897,452	\$ 53,690,010
	=====	=====
LIABILITIES and STOCKHOLDERS' EQUITY:		
Current liabilities:		
Accounts payable	\$ 254,715	\$ 724,848
Accrued compensation	215,000	266,000
Accrued professional fees	288,000	203,000
Accrued interest		168,750
Accrued expenses	166,858	364,483
Senior convertible notes, current portion		3,500,000
Investment deficiency in Ebbisham Ltd.	2,539,958	6,583,670
	-----	-----
Total current liabilities	3,464,531	11,810,751
Senior convertible notes		10,000,000
Deferred lease liability	34,542	598,111
	-----	-----
Total liabilities	3,499,073	22,408,862
	-----	-----
Commitments and contingencies (Note 5)		
Stockholders' equity:		
Preferred stock, \$.01 par value; 1,000,000 shares authorized, none issued and outstanding		
Common stock, \$.01 par value; 20,000,000 shares authorized; 10,733,877 shares issued (10,690,377 outstanding) in 1997; 11,037,238 shares issued (10,993,738 outstanding) in 1998	107,339	110,372
Additional paid-in capital	83,516,461	88,481,742
Accumulated deficit	(50,057,115)	(57,123,403)
Net unrealized gain on marketable securities	24,507	5,250
	-----	-----
	33,591,192	31,473,961
Less, common stock held in treasury, at cost; 43,500 shares in 1997 and 1998	(192,813)	(192,813)
	-----	-----
Total stockholders' equity	33,398,379	31,281,148
	-----	-----
Total liabilities and stockholders' equity	\$ 36,897,452	\$ 53,690,010
	=====	=====



(loss) on marketable securities				(44,482)				(44,482)
Net loss			(6,107,601)					(6,107,601)
Balance, July 31, 1996	9,450,760	94,508	62,129,161	(42,735,810)	(28,291)	43,500	(192,813)	19,266,755
Sale of common stock under employee stock purchase plans and exercise of options	133,117	1,331	1,178,278					1,179,609
Issuance of common stock in connection with a public offering, net of expenses	1,150,000	11,500	19,959,022					19,970,522
Issuance of stock options in exchange for services rendered			250,000					250,000
Change in net unrealized gain (loss) on marketable securities					52,798			52,798
Net loss			(7,321,305)					(7,321,305)
Balance, July 31, 1997	10,733,877	107,339	83,516,461	(50,057,115)	24,507	43,500	(192,813)	33,398,379
Sale of common stock under employee stock purchase plans and exercise of options	53,361	533	610,281					610,814
Exercise of warrants by Elan International Services Ltd.	250,000	2,500	4,060,000					4,062,500
Issuance of stock options in exchange for services rendered			295,000					295,000
Change in net unrealized gain (loss) on marketable securities					(19,257)			(19,257)
Net loss			(7,066,288)					(7,066,288)
Balance, July 31, 1998	11,037,238	\$110,372	\$88,481,742	\$(57,123,403)	\$ 5,250	43,500	\$(192,813)	\$31,281,148

The accompanying notes are an integral part of the financial statements.

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EMISPHERE TECHNOLOGIES, INC.

Statements of Cash Flows

For the years ended July 31, 1996, 1997 and 1998  
Increase (Decrease) in Cash and Cash Equivalents

	1996	1997	1998
	-----	-----	-----
Cash flows from operating activities:			
Net loss	\$ (6,107,601)	\$ (7,321,305)	\$ (7,066,288)
Adjustments to reconcile net loss in net cash used in operating activities:			
Loss in Ebbisham Ltd.		2,549,956	4,043,712
Depreciation	571,485	441,768	953,615
Amortization of (premium) discount on marketable securities			13,440
Amortization of deferred financing costs			67,500
Writeoff of leasehold improvements			337,961
(Decrease) increase in deferred lease liability	(10,277)	(10,281)	563,569
Net realized gain on sale of marketable securities	(25,562)	(60)	(14,123)
Noncash compensation in connection with the issuance of equity securities	729,688	250,000	295,000
Changes in assets and liabilities:			
(Increase) in receivable due from Ebbisham Ltd.		(648,786)	(7,061,270)
(Increase) in prepaid expenses and other current assets	(141,300)	(158,345)	(281,473)
(Increase) in deferred financing costs			(810,000)
(Increase) in investment in Ebbisham Ltd.		(9,998)	
Decrease (increase) in other assets	5,000	(3,000)	4,273
Increase in accounts payable and accrued expenses	133,014	196,786	539,018
Total adjustments	1,262,048	2,608,040	(1,348,778)

Net cash used in operating activities	(4,845,553)	(4,713,265)	(8,415,066)
Cash flows from investing activities:			
Capital expenditures	(318,038)	(1,036,993)	(8,601,855)
Purchases of marketable securities	(14,701,266)	(13,550,937)	(14,938,128)
Proceeds from sales of marketable securities	11,742,924	8,645,357	12,741,076
Other	10,000		
Net cash used in investing activities	(3,266,380)	(5,942,573)	(10,798,907)
Cash flows from financing activities:			
Net proceeds from issuance of common stock and warrants to Elan International Services Ltd.	7,463,000		4,062,500
Net proceeds from issuance of common stock in a public offering	9,898,456	19,970,522	
Proceeds from exercise of options and employee stock purchases	428,995	1,179,609	610,814
Proceeds from senior convertible notes			13,500,000
Net cash provided by Financing activities	17,790,451	21,150,131	18,173,314
Net increase in cash and cash equivalents	9,678,518	10,494,293	(1,040,659)
Cash and cash equivalents, beginning of year	2,226,156	11,904,674	22,398,967
Cash and cash equivalents, end of year	\$ 11,904,674	\$ 22,398,967	\$ 21,358,308
Supplemental disclosure of noncash investing and financing activities:			
Capital expenditures in accounts payable			\$ 263,490

The accompanying notes are an integral part of the financial statements.

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Emisphere Technologies, Inc.

Notes to Financial Statements

1. Organization and Business:

Emisphere Technologies, Inc. (the "Company"), is developing a novel technology for the oral delivery of pharmaceuticals that are currently effectively administered only by injection. To date the Company has no product sales.

The Company has limited capital resources and recurring net operating losses. The Company is dependent upon receipt of additional capital investment or other financing to fund its long-term planned research activities. Assuming that the Company can obtain sufficient financing to complete development of its oral drug delivery technology, the Company will need to attract pharmaceutical companies willing to enter into commercialization agreements with the Company to produce and market their drugs utilizing the Company's drug delivery technology. In the event the Company is unable to raise adequate funds, operations would be scaled back or discontinued. In addition to the normal risks associated with a new business venture, there can be no assurance that the Company's research and development will be successfully completed or that the Company's drug delivery technology will be commercially viable. In addition, the Company operates in an environment of rapid change in technology, and is dependent

upon the services of its employees and its consultants.

## 2. Summary of Significant Accounting Policies:

### Equipment and Leasehold Improvements

Equipment and leasehold improvements are stated at cost. Depreciation and amortization are provided for on the straight-line basis over the estimated useful life of the asset. Leasehold improvements are amortized over the life of the lease or of the improvements, whichever is shorter. Expenditures for maintenance and repairs which do not materially extend the useful lives of the respective assets are charged to expense as incurred. The cost and accumulated depreciation or amortization of assets retired or sold are removed from the respective accounts and any gain or loss is recognized in operations.

### Cash and Cash Equivalents

The Company considers all highly liquid, interest-bearing, debt instruments which, when acquired, have a maturity of three months or less to be cash equivalents. The carrying amount reported in the balance sheet for cash and cash equivalents approximates its fair value (see Notes 3 and 7 for fair value of marketable securities and the 5% Senior Convertible Note).

### Patent Costs

As a result of research and development efforts conducted by the Company, it has received, applied for, or is in the process of applying for, a number of patents to protect proprietary inventions. Costs incurred in connection with patent applications have been expensed as incurred.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

### Revenue Recognition

The Company is currently engaged in research and development of its proprietary technology. Revenue derived from contract research and feasibility studies is recognized as the related services are performed. Certain contracts also contain provisions whereby the Company may receive additional payments if certain events occur. Such amounts will be recognized as revenue when earned.

### Impairment of Long-Lived Assets

The Company reviews its long-lived assets for impairment whenever events or changes in circumstances, such as the manner in which an asset is used, indicate that their carrying amount may not be recoverable. Impairment losses are recognized when a long-lived asset's carrying value exceeds the expected undiscounted cash flows related to that asset. The amount of the impairment loss is the difference between the carrying value and the fair market value of the asset. The fair market value of an asset is determined based upon discounted cash flows.

### Net Loss Per Share

For the year ended July 31, 1998, the Company adopted Statement of Financial Accounting Standards No. 128, Earnings per Share ("SFAS No. 128"). As required by SFAS No. 128, the prior years' loss per share data have been restated to conform to the provisions of SFAS No. 128; however, the impact of the restatement was not material.

Net loss per share, basic and diluted, is computed on the basis of the net loss for the period divided by the weighted average number of shares of Common Stock outstanding during the period. The diluted net loss per share for all periods presented excludes the number of shares issuable upon exercise of outstanding stock options, warrants and convertible debt since such inclusion would be antidilutive. Disclosures required by SFAS No. 128 have been included in Note 10.

### Income Taxes

The Company accounts for income taxes in accordance with Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS No. 109"). SFAS No. 109 requires recognition of deferred tax

liabilities and assets for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred tax liabilities and assets are determined on the basis of the difference between the tax basis of assets and liabilities and their respective financial reporting amounts ("temporary differences") at enacted tax rates in effect for the year in which the temporary differences are expected to reverse.

#### Concentration of Credit Risk

Financial instruments which potentially subject the Company to concentrations of credit risk consist of cash equivalents and marketable securities. The Company generally invests its excess funds in obligations of the U.S. government and its agencies, bank deposits, mortgage backed securities, and investment grade debt securities issued by corporations and financial institutions. The Company holds no collateral for these financial instruments.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### Stock-based Employee Compensation

The accompanying financial position and results of operations of the Company have been prepared in accordance with APB Opinion No. 25, "Accounting for Stock Issued to Employees" ("APB No. 25"). Under APB No. 25, generally, no compensation expense is recognized in the accompanying financial statements in connection with the awarding of stock option grants to employees provided that, as of the grant date, all terms associated with the award are fixed and the quoted market price of the Company's stock, as of the grant date, is equal to or less than the amount an employee must pay to acquire the stock as defined.

Disclosure required by Statement of Financial Accounting Standards No. 123 ("SFAS No. 123"), including pro forma operating results had the Company prepared its financial statements in accordance with the fair value based method of accounting for stock-based compensation, has been included in Note 9.

The fair value of options and warrants granted to non-employees for goods or services are included in the financial statements and expensed as the goods are utilized or the services performed, respectively.

#### Deferred Financing Costs

Direct costs incurred in connection with obtaining financing have been capitalized and are being amortized on a basis which approximates the interest method over the term of the financing.

#### Impact of the Future Adoption of Recently Issued Accounting Standards

The Financial Accounting Standards Board (the "FASB") issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" ("SFAS No. 130") in June 1997. Comprehensive income represents the change in net assets of a business enterprise as a result of nonowner transactions. Management does not believe that the future adoption of SFAS 130 will have a material effect on the Company's financial position or results of operations. The Company will adopt SFAS No. 130 for the year ending July 31, 1999.

Also in June 1997, the FASB issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" ("SFAS No. 131"). SFAS No. 131 requires that a business enterprise report certain information about operation segments, products and services, geographic areas of operation, and major customers in complete sets of financial statements and in condensed financial statements for interim periods. Management does not believe that the future adoption of SFAS No. 131 will have a material effect on the

Company's financial statements. The Company is required to adopt this standard for the year ending July 31, 1999.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

In February 1998, the FASB issued Statement of Financial Accounting Standards No. 132, "Employers' Disclosures about Pensions and Other Postretirement Benefits." This statement modifies financial statement disclosures related to pension and other postretirement plans, and therefore will not have an effect on the Company's financial position or results of operations, and is effective for periods beginning after December 15, 1997.

In June 1998, the FASB issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivatives and Hedging Activities" ("SFAS No. 133"). SFAS No. 133 establishes a comprehensive standard on accounting for derivatives and hedging activities, and is effective for periods beginning after June 15, 1999. Management does not believe that the future adoption of SFAS No. 133 will have a material effect on the Company's financial position or results of operations.

3. Marketable Securities:

The Company considers its marketable securities to be "available-for-sale," as defined by Statement of Financial Accounting Standards No. 115, "Accounting for Certain Investments in Debt and Equity Securities" ("SFAS No. 115") and, accordingly, unrealized holding gains and losses are excluded from operations and reported as a net amount in a separate component of stockholders' equity. The following table summarizes the amortized cost basis and aggregate fair value of marketable securities, and the gross unrealized holding gains and losses, at July 31, 1997 and 1998, respectively.

	Amortized Cost Basis	Fair Value	Unrealized Holding Gains	(Losses)	Net
	-----	-----	-----	-----	-----
1997					
Maturities between one and two years:					
U.S. Government securities	\$ 3,893,219	\$ 3,907,160	\$ 16,523	\$ (2,582)	\$ 13,941
Corporate debt securities	3,598,491	3,603,579	5,088		5,088
Mortgage backed securities	3,775,038	3,780,516	5,823	(345)	5,478
	-----	-----	-----	-----	-----
	\$ 11,266,748	\$ 11,291,255	\$ 27,434	\$ (2,927)	\$ 24,507
	=====	=====	=====	=====	=====
1998					
Maturities less than one year:					
Corporate debt securities	\$ 4,300,701	\$ 4,301,393	\$ 1,161	\$ (469)	\$ 692
Maturities between one and three years:					
Corporate debt securities	9,163,782	9,168,340	6,058	(1,500)	4,558
	-----	-----	-----	-----	-----
	\$ 13,464,483	\$ 13,469,733	\$ 7,219	\$ (1,969)	\$ 5,250
	=====	=====	=====	=====	=====

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

Realized gains and losses are included as a component of investment income. For the year ended July 31, 1996, gross realized losses were approximately \$22,000, while gross realized gains were approximately \$48,000. For the year ended July 31, 1997, gross realized gains and losses were not significant. For the year ended July 31, 1998, gross realized gains were approximately \$14,000. In computing realized gains and losses, the Company determines the cost of its marketable securities on a specific identification basis. Such cost includes the direct costs to acquire the securities, adjusted for the amortization of any discount or premium. The fair value of marketable securities has been estimated based on quoted market prices.

4. Equipment and Leasehold Improvements:

Equipment and leasehold improvements consist of the following:

	Useful Lives in Years	1997	1998
	-----	-----	-----
Equipment	3-7	\$ 3,863,659	\$ 4,674,232
Leasehold improvements	Life of lease	1,214,567	9,269,339
		-----	-----
		5,078,226	13,943,571
Less, Accumulated Depreciation and amortization		3,032,139	4,323,715
		-----	-----
		\$ 2,046,087	\$ 9,619,856
		=====	=====

During May 1998, the Company relocated its operations and subleased certain office and laboratory space. In connection therewith, the Company incurred a general and administrative charge of approximately \$300,000 which represented the writedown of leasehold improvements at the subleased space net of the excess of sublease rental income and related rental expense.

5. Commitments and Contingencies:

a. The Company leases office and laboratory space under noncancelable leases expiring in various years through 2008. The leases provide for rental holidays and escalations of the minimum rent during the lease term as well as additional rent based upon increases in real estate taxes and common maintenance charges. The Company records rent expense from leases with rental holidays and escalations using the straight-line method, thereby prorating the total rental commitment over the term of the leases. Under this method, the deferred lease liability represents the differences between the minimum cash rental payments and the rent expense computed on a straight-line basis.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

As of July 31, 1998, future minimum rental payments are as follows:

Years Ending July 31,	Minimum Rental Payments
-----	-----
1999	\$ 876,703
2000	1,034,120
2001	1,187,864
2002	1,121,826

2003	1,308,544
Thereafter	5,443,900
	-----
	\$ 10,972,957

As described in Note 4, in July 1998, the Company entered into a sublease (the "Sublease") for a portion of its former premises, which extends to January 2002.

As of July 31, 1998, future minimum rentals to be received under the Sublease are as follows:

Years Ending July 31, -----	Minimum Rentals to be Received -----
1999	\$ 184,000
2000	207,033
2001	218,866
2002	111,995
	-----
	\$ 721,894

Rent expense for the years ended July 31, 1996, 1997 and 1998 was approximately \$256,000, \$256,000 and \$1,230,000, respectively. Additional charges for real estate taxes and common maintenance charges were not material for these periods.

- b. The Company, for the years ended July 31, 1996, 1997 and 1998 made payments for research totaling approximately \$426,000, \$847,000 and \$847,000, respectively, to eight universities and a research organization ("entities"). Certain members of the Company's Board of Directors are affiliated with these entities.

Under various agreements, as amended, the Company is obligated to pay minimum fees totaling approximately \$1,062,000, \$111,000 and \$6,000 during the years ending July 31, 1999, 2000 and 2001, respectively.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

6. Research and Development Contracts:

The Company enters into research and development contracts with pharmaceutical companies providing for, among other things, the services the Company is to perform and the related fee and payment terms. Certain contracts contain provisions whereby the Company may be required to perform additional services in consideration for amounts defined in the respective agreements. In certain instances, the Company is entitled to the receipt of additional payments in the event certain testing results are achieved. In addition, the contracts contain provisions which require the Company to negotiate the terms of a licensing agreement contemplating the exclusive worldwide use of the Company's proprietary technology with the specific product under contract.

7. Notes Payable:

On May 1, 1998 (the "Issuance Date"), the Company issued \$13,500,000 of its 5% Senior Convertible Notes, due May 1, 2001 (the "Notes"). Interest on the outstanding Notes accrues from the Issuance Date and is payable annually in arrears beginning on May 1, 1999 either in cash, or at the election of the Company and subject to certain conditions, in shares of the Company's common stock (the "Interest Shares"). Such Interest Shares will have a value equal to the interest payment due in cash as defined. At July 31, 1998, the Company had accrued \$168,750 of interest on the Notes.

Note holders may, at any time prior to the maturity date, convert any outstanding and unpaid principal amount of the Notes and accrued and unpaid interest into shares of the Company's common stock at a conversion price (the "Conversion Price"), subject to certain floor prices as defined during the first 180 days from the Issuance Date, equal to the lowest trade price as reported on the NASDAQ National Market during the ten trading days immediately preceding the date of conversion. In no event may the holder convert at less than \$10 per share (adjusted for stock splits, stock dividends, combinations or capital reorganizations) and no holder may convert if the conversion would result in the holder owning more than 4.9% of the Company's common stock then outstanding.

The maximum number of shares that can be issued upon conversion of the Notes is 1,000,000. If at any time the number of shares that would otherwise be issuable upon conversion of the Notes exceeds 1,000,000, the Company may be required by the holder to redeem, subject to certain conditions, at a premium, up to \$3.5 million of the Notes so that the conversion of the remaining portion does not result in more than 1,000,000 shares being issued.

In the case of certain events which adversely affect the ability of the holder to trade or sell shares of the Company's common stock resulting from conversion of any portion of the Notes, as defined, the holder has the right to require the Company to repurchase the outstanding principal and interest on the Notes at a premium.

As long as any principal or interest on the Notes remains unpaid, the Company is bound by certain covenants including a defined limit on the amount of additional indebtedness the Company may incur. In the event of default by the Company, as defined, principal, including premiums, and accrued interest, become due immediately.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

If any portion of the Notes has not been converted by May 1, 2001, the holder may elect to convert the outstanding amount of principal and interest into shares of the Company's common stock at the Conversion Price subject to the limitations on the maximum number of shares and maximum percentage ownership permitted. If, at maturity, the holder does not elect to convert the outstanding principal and interest into shares of the Company's common stock, the Company may at its option issue four-year 13.75% notes in exchange for the Notes.

As of July 31, 1998, the estimated fair value of the Notes approximated their carrying value, based on replacement cost.

In connection with the issuance of the Notes, the Company incurred direct cost to obtain this financing of approximately \$800,000. Such amount has been classified as deferred financing costs. Amortization of deferred financing costs totaled \$67,500 for the year ended July 31, 1998.

#### 8. Stockholders' Equity and the Rights Plan:

The Company's certificate of incorporation provides for the issuance of one million shares of preferred stock with the rights, preferences, qualifications and terms to be determined by the Company's Board of Directors. As of July 31, 1998, there were no shares of preferred stock outstanding.

On February 23, 1996, the Company's Board of Directors (the "Board") declared a dividend of one preferred share purchase right (a "Right") for each outstanding share of Common Stock. Each Right entitles the registered holder to purchase from the Company one one-hundredth of a share of Series A Junior Participating Cumulative Preferred Stock ("A Preferred Stock") at an exercise price of \$80.

The Rights are not exercisable, or transferable apart from the common stock, until the earlier to occur of (i) ten days following a public

announcement that a person or group of affiliated or associated persons have acquired beneficial ownership of 20% or more of the outstanding common stock of the Company or (ii) ten business days (or such later date, as defined) following the commencement of, or announcement of an intention to make, a tender offer or exchange offer the consummation of which would result in the beneficial ownership by a person, or group, of 20% or more of the outstanding common stock of the Company. Furthermore, if the Company enters into consolidation, merger, or other business combinations, as defined, each Right would entitle the holder upon exercise to receive, in lieu of shares of A Preferred Stock, a number of shares of common stock of the acquiring company having a value of two times the exercise price of the Right, as defined. The Rights contain antidilutive provisions, are redeemable at the Company's option, subject to certain defined restrictions, for \$.01 per Right, and expire on February 23, 2006.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

As a result of the Rights dividend, the Board designated 200,000 shares of preferred stock as A Preferred Stock. A Preferred Stockholders will be entitled to a preferential cumulative quarterly dividend of the greater of \$1.00 per share or 100 times the per share dividend declared on the Company's common stock. The A Preferred shares have a liquidation preference, as defined. In addition, each share will have 100 votes and will vote together with the common shares.

9. Stock Option and Employee Stock Purchase Plans:

Stock Option Plans

The Company currently has two option plans, the 1991 Stock Option Plan and the 1995 Non-Qualified Stock Option Plan, (individually the "91 Plan" and "95 Plan" respectively, or collectively, the "Plans"). Under the 91 Plan and the 95 Plan, a maximum of 1,700,000 and 2,100,000 shares of Common Stock, respectively, are available for awards to employees, consultants and other individuals who render services to the Company (collectively, "Optionees"). The 91 Plan provides for the grant of either incentive stock options ("ISOs"), as defined by the Internal Revenue Code, or options which do not qualify as ISOs ("Non-ISOs"). The options are awarded by an independent committee of the Board who determine the terms including exercise price and vesting period. Generally, the options expire within a five to ten-year period as determined by the committee and as defined by the Plans. The terms of the 95 Plan provide for the granting to officers and other key employees the option to purchase the Company's Common Stock. The number and terms of each grant will be determined by an independent committee of the Board who will determine option exercise price, vesting and expiration date. Options granted under the Plans generally vest over a five-year period. As of July 31, 1998, shares available for future grants under the Plans amounted to 236,489.

The following table summarizes stock option information for the Plans as of July 31, 1998:

Range of Exercise Price	Options Outstanding			Options Exercisable	
	Number Outstanding	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
\$1.50 - \$1.65	94,166	6.76 yrs	\$ 1.50	55,766	\$ 1.51
\$2.63 - \$2.89	5,442	6.81	2.70	5,142	2.71
\$4.00 - \$6.00	73,494	5.81	4.01	56,200	4.01
\$6.63 - \$9.75	1,407,500	7.22	8.64	581,000	8.65
\$10.00 - \$13.75	1,439,305	5.38	12.01	1,223,605	12.26
\$15.13 - \$22.00	455,822	5.41	16.91	87,500	18.38
\$23.00 - \$23.25	8,000	6.91	23.09	3,000	23.25
\$1.50 - \$23.25	3,483,729	6.18	10.85	2,012,463	10.95

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Transactions involving stock options awarded under the Plans during 1996, 1997 and 1998 are summarized as follows:

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

	Number Outstanding	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
	-----	-----	-----	-----
Balance, July 31, 1995	624,261	\$ 8.55	225,967	\$11.88
1996 Granted	1,545,024	\$ 8.92		
Canceled	(158,258)	\$ 8.70		
Exercised	(29,609)	\$ 3.60		
	-----			
Balance outstanding July 31, 1996	1,981,418	\$ 8.90	506,962	\$ 9.75
1997 Granted	1,260,531 (1)	\$12.43		
Canceled	(43,000)	\$13.75		
Exercised	(33,323)	\$ 9.86		
	-----			
Balance outstanding July 31, 1997	3,165,626	\$10.23	1,868,085	\$10.98
1998 Granted	340,272	\$17.08		
Canceled	(6,350)	\$15.50		
Exercised	(15,819)	\$ 5.98		
	-----			
Balance outstanding July 31, 1998	3,483,729	\$10.85	2,012,463	\$10.95
	=====			

(1) Includes 909,031 options granted to two executive officers. The fair market value of the Company's common stock on the date of grant was below the exercise price of these options.

Outside Directors' Plan

The Company has adopted a stock option plan for outside directors (the "Outside Directors' Plan") which, as amended, currently provides for the grant to directors who are neither officers nor employees of the Company nor holders of more than 5% of the Company's common stock, options (i) to purchase 35,000 shares of the Common Stock on the date of initial election or appointment to the Board and (ii) to purchase 21,000 shares of the Common Stock on the fifth anniversary thereof and every three years thereafter. The options have an exercise price equal to the fair market value of the Common Stock on the date of grant, vest at the rate of 7,000 shares per year and expire ten years after the date of grant. Under the Outside Directors' Plan in effect prior to January 29, 1997, options to purchase 70,000 shares were granted to directors upon their initial election or appointment to the Board.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

The following table summarizes stock option information for the Outside Directors' Plan as of July 31, 1998:

Options Outstanding	Options Exercisable
-----	-----

Range of Exercise Price	Number Outstanding	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
\$8.63	70,000	7.89 Yrs	\$ 8.63	53,332	\$ 8.63
\$13.00 - \$13.75	273,000	5.45	\$13.17	231,000	\$13.07
\$23.50	35,000	8.50	\$23.50	7,000	\$23.50
\$8.63 - \$23.50	378,000	6.19	\$13.29	291,332	\$12.51

Transactions involving stock options awarded under the Outside Directors' Plan during 1996, 1997 and 1998 are summarized as follows:

	Number Outstanding	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
Balance, July 31, 1995	210,000	\$13.00	150,000	\$13.00
1996 Granted	70,000	\$ 8.63		
Balance outstanding July 31, 1996	280,000	\$11.91	196,666	\$12.63
1997 Granted	98,000	\$17.23		
Balance outstanding July 31, 1997	378,000	\$13.29	243,333	\$12.40
Balance outstanding July 31, 1998	378,000	\$13.29	291,332	\$12.51

#### Non-Plan Options

The Company's Board of Directors has issued options to two senior executive officers, ("Executives"), the Emisphere Charitable Foundation and a consultant not covered by the Plans or the Outside Directors' Plan ("Non-Plan Options"). The respective employment agreements for the Executives also contain provisions whereby the Executives are allowed to borrow defined amounts from the Company in connection with exercise of options. Outstanding loans bear interest at rates as defined. The number and terms of each grant (option exercise price, vesting and expiration date) were determined by the Board. Non-Plan Options generally vest over a five-year period.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

The following table summarizes stock option information for the Non-Plan Options as of July 31, 1998:

Range of Exercise Price	Options Outstanding			Options Exercisable	
	Number Outstanding	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
\$6.25 - \$9.25	407,822	2.00 yrs	\$ 8.55	407,822	\$ 8.55
\$9.75 - \$13.75	15,000	5.02	\$ 9.75	15,000	\$ 9.75
\$6.25 - \$13.75	422,822	2.11	\$ 8.59	422,822	\$ 8.59

Transactions involving awards of Non-Plan Options during 1996, 1997 and 1998 are summarized as follows:

	Number Outstanding	Weighted Average Exercise Price	Number Exercisable	Weighted Average Exercise Price
	-----	-----	-----	-----
Balance, July 31, 1995	1,453,853	\$11.50	1,228,595	\$11.15
1996 Granted	56,000	\$ 8.09		
Canceled	(15,000)	\$12.38		
Exercised	(6,000)	\$ 3.63		
	-----			
Balance outstanding July 31, 1996	1,470,853	\$11.28	496,822	\$ 9.59
1997 Canceled	(987,031)	\$12.61		
Exercised	(60,000)	\$ 8.23		
	-----			
Balance outstanding July 31, 1997	423,822	\$ 8.62	423,822	\$ 8.62
1998 Canceled	(1,000)	\$18.50		
	-----			
Balance outstanding July 31, 1998	422,822	\$ 8.59	422,822	\$ 8.59
	=====			

#### Employee Stock Purchase Plans

The Company has adopted two employee stock purchase plans (the "Purchase Plans"), the 1994 Employee Stock Purchase Plan (the "Qualified Plan") and the 1994 Non-Qualified Employee Stock Purchase Plan (the "Non-Qualified Plan"). The Purchase Plans provide for the grant to all employees of options to use up to 15% of their quarterly compensation, as such percentage is determined by the Board prior to the date of grant, to purchase shares of the Common Stock at a price per share equal to the lesser of the fair market value of the Common Stock on the date of grant or 85% of the fair market value on the date of exercise. Options are granted automatically on the first day of each fiscal quarter and expire six months after the date of grant. The Qualified Plan is not available for employees owning more than 5% of the Common Stock and imposes certain other quarterly limitations on the option grants. Options under the Non-Qualified plan are granted to the extent the option grants are restricted under the Qualified Plan. The Plans provide for the issuance of up to 500,000 shares of the Common Stock under the Qualified Plan and 100,000 shares under the Non-Qualified Plan.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

Purchases of Common Stock during the years ended July 31, 1996, 1997 and 1998 are summarized as follows:

	Qualified Plan		Non-Qualified Plan	
	Shares Purchased	Price Range	Shares Purchased	Price Range
	-----	-----	-----	-----
1996	72,975	\$1.50 - \$9.00	17,372	\$1.50 - \$7.38
1997	31,348	\$6.30 - \$17.75	8,111	\$6.26 - \$13.18
1998	34,851	\$8.23 - \$17.21	2,749	\$13.76 - \$16.47

At July 31, 1998, shares reserved for future purchases under the Qualified and Non-Qualified Plans were 293,844 and 66,688, respectively.

#### Pro Forma Operating Results

The following tables summarizes the pro forma operating results of the Company had compensation costs for the Plans, Outside Directors' Plan, the Non-Plan Options and the Purchase Plans been determined in accordance with

the fair value-based method of accounting for stock-based compensation as prescribed by SFAS No. 123. Since option grants awarded during 1996, 1997 and 1998 vest over several years and additional awards are expected to be issued in the future, the pro forma results shown below are not likely to be representative of the effects on the future years of the application of the fair value-based method. Except as noted above, the options exercise price equals the quoted market price of the Company's common stock on the date of grant.

	Years ended July 31,		
	1996	1997	1998
Pro forma net loss	\$ (7,570,740)	\$ (15,408,336)	\$ (10,409,698)
Pro forma net loss per share	\$ (0.90)	\$ (1.53)	\$ (0.97)

For the purpose of the above pro forma calculation, the fair value of each option granted was estimated on the date of grant using the Black-Scholes option pricing model. The weighted-average fair value of the options granted during 1996, 1997 and 1998 was \$5.97, \$6.82 and \$10.96, respectively. The following assumptions were used in computing the fair value of options granted: expected volatility of 80%, expected lives of 5 years, except for the Purchase Plans where the expected lives are 6 months; zero divided yield and weighted-average risk-free interest rate of 5.8% in 1996, 6.4% in 1997 and 5.9% in 1998.

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

10. Net Loss Per Share:

The Company's basic net loss per share amounts have been computed by dividing net loss by the weighted average number of Common Shares outstanding. For the years ended July 31, 1998, 1997, and 1996, the Company reported net losses and, therefore, no common stock equivalents were included in the computation of diluted net loss per share since such inclusion would have been antidilutive. The calculations of basic and diluted net loss per share are as follows:

	Net Loss (Numerator)	Shares (Denominator)	Per Share Amount
1998			
Basic and Diluted	\$ (7,066,288)	10,777,728	\$ (0.66)
1997			
Basic and Diluted	\$ (7,321,305)	9,519,028	\$ (0.77)
1996			
Basic and Diluted	\$ (6,107,601)	8,457,438	\$ (0.72)

Options, warrants and shares of common stock issuable upon conversion of Notes and related accrued interest which have been excluded from the diluted per share amount because their effect would have been antidilutive include the following:

1996		1997		1998	
Number	Weighted-Average Exercise Price	Number	Weighted-Average Exercise Price	Number	Weighted-Average Exercise Price

Options and warrants with

exercise prices below the average fair market value of the Company's common stock for the respective year	2,111,075	\$ 8.06	4,128,298	\$10.47	4,029,129	\$10.41
---	-----------	---------	-----------	---------	-----------	---------

Options and warrants with exercise prices above the average fair market value of the Company's common stock for the respective year	1,871,196	\$13.15	89,150	\$21.50	255,422	\$19.66
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Notes and accrued interest					1,016,875	
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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

11. Major Customers:

During the year ended July 31, 1996, approximately 96% of the revenue from contract research was derived from Elan Corporation plc ("Elan"). During the year ended July 31, 1997, approximately 74% of the revenue from contract research was derived from Ebbisham Ltd. The remainder consisted of payments from Eli Lilly & Company ("Lilly") (25%), and from two pharmaceutical companies for which the Company performed feasibility studies. During the year ended July 31, 1998, approximately 41% of the revenue from contract research was derived from Lilly. The remainder consisted of payments from Ebbisham Ltd. (45%) and Novartis Pharma AG ("Novartis") (14%).

12. Income Taxes:

There is no provision (benefit) for federal or state income taxes for the years ended July 31, 1996, 1997 and 1998, since the Company has incurred operating losses and has established a valuation allowance equal to the total deferred tax asset.

The tax effect of temporary differences, net operating loss carry-forwards and research and experimental tax credit carry-forwards as of July 31, 1997 and 1998 was as follows:

	1997	1998
	-----	-----
Deferred tax assets and valuation allowance:		
Accrued liabilities	\$ 102,292	\$ 356,194
Equipment and leasehold improvements	181,863	70,132
Net operating loss carry-forwards	19,217,509	19,404,873
Research and experimental tax credit carry-forwards	2,454,215	2,454,215
Valuation allowance	(21,955,879)	(22,285,414)
	-----	-----
	\$ -	\$ -

As of July 31, 1998, the Company has available, for tax reporting purposes, unused net operating loss carry-forwards of approximately \$47 million which will expire in various years from 2001 to 2013. The Company's research and experimental tax credit carry-forwards expire in various years from 2001 to 2013. Future ownership changes may limit the future utilization of these net operating loss and research and development tax credit carry-forwards as defined by the Internal Revenue

Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

13. Retirement Plan:

The Company adopted the provisions of a defined contribution retirement plan (the "Plan"). The terms of the Plan, as amended, allow eligible employees who have met certain age and service requirements to participate by electing to contribute to the Plan, a percentage of their compensation to be set aside to pay their future retirement benefits as defined by the Plan. The Company has agreed to make discretionary contributions to the Plan. For the years ended July 31, 1996, 1997 and 1998 the Company made contributions to the Plan totaling approximately, \$36,000, \$58,000 and \$139,000, respectively.

14. The Emisphere Charitable Foundation, Inc.:

During 1993, the Board authorized the incorporation of The Emisphere Charitable Foundation, Inc. (the "Foundation"). The Foundation has since been incorporated and intends to seek tax exempt status under section 501(c)(3) of the Internal Revenue Code. The Foundation's charitable purpose is to grant financial assistance to pay expenses incurred by persons or their families who are suffering from serious, debilitating or prolonged illnesses. The Company intends to make contributions to the Foundation in the form of cash and Company stock options. Three officers of the Company are directors of the Foundation. During the year ended July 31, 1994, the Company granted the Foundation 15,000 options to acquire an equal number of shares of the Company's Common Stock at an exercise price, per share, of \$9.75.

15. Ebbisham Limited:

Ebbisham Limited, an Irish corporation ("Ebbisham") owned jointly by Elan and the Company, was formed in September 1996 to develop and market heparin products utilizing technologies contributed by Elan and the Company. The initial funding of \$4.5 million for Ebbisham was provided by Elan; all additional funding is to be provided equally by Elan and the Company. On August 5, 1998, Elan and the Company each contributed an additional \$5 million to Ebbisham.

Pursuant to agreements with Elan and Ebbisham, the Company is to perform certain research and development services on behalf of Ebbisham. In connection therewith, the Company recognized contract research revenues during each of the three fiscal years ended July 31, 1998 of approximately \$3.0 million, \$4.0 million and \$7.1 million, respectively. Such amounts include \$3 million recognized as revenue during the 1996 fiscal year for certain research and development expenses incurred by the Company prior to December 1996. As of July 31, 1997 and 1998, amounts due from Ebbisham for services rendered totaled approximately \$649,000 and \$7.7 million, respectively. On August 6, 1998, the Company received a payment from Ebbisham of approximately \$5.0 million.

In September 1995, the Company issued and sold to an affiliate of Elan 600,000 shares of the Common Stock and warrants to purchase for \$16.25 per share an additional 250,000 shares for a total of \$7.5 million. In May 1998, Elan exercised its warrants and was issued the additional 250,000 shares.

Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

Selected financial data of Ebbisham as of July 31, 1997 and 1998 and for the period from September 26, 1996 (inception) to July 31, 1997 and for the year ended July 31, 1998 is as follows:

Balance Sheet Data

	July 31,	
	1997	1998
Assets:		
Cash	\$ 708,424	\$ 741,184
Liabilities and Stockholders' Deficit:		
Accounts payable (1)	\$ 1,288,335	\$ 9,408,518
Subordinated debt	4,500,000	4,500,000
Stockholders' deficit	(5,079,911)	(13,167,334)
Total liabilities and stockholders' deficit	\$ 708,424	\$ 741,184

(1) Includes \$648,786 and \$7,710,056 due the Company at July 31, 1997 and 1998, respectively

Statement of Operations Data

	Period from September 26, 1996 (inception) to July 31, 1997	Year Ended July 31, 1998
Total Revenue	\$ 72,045	\$ 32,760
Total Expenses (2)	(5,171,956)	(8,120,183)
Net loss	\$ (5,099,911)	\$ (8,087,423)

(2) Includes \$3,999,733 and \$7,061,270 related to services performed by the Company on behalf of Ebbisham for the period from September 26, 1996 (inception) to July 31, 1997 and the year ended July 31, 1998

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Emisphere Technologies, Inc.

Notes to Financial Statements, Continued

16. Eli Lilly and Company:

In February 1997, the Company and Eli Lilly and Company ("Lilly") entered into an agreement to combine Lilly's therapeutic protein and formulation capabilities with the Company's carrier technologies. The agreement provides for periodic payments to the Company to fund a research and development program. Under the agreement, the Company granted to Lilly a series of options to acquire licenses to use the Company's technologies. In March 1998, Lilly exercised two of its options and entered into two license agreements to use the Company's technologies in connection with certain Lilly proteins. The license agreements provide for future payments in the event certain milestones are achieved, as defined, as well as royalty payments if a commercial product results from the collaboration. During the years ended July 31, 1997 and 1998, the agreement with Lilly generated revenues to the Company of \$1,365,000 and \$6,557,000, respectively.

17. Novartis Pharma AG:

In December 1997, the Company and Novartis Pharma AG ("Novartis") entered into a research collaboration to investigate the Company's technology for oral delivery of two selected Novartis compounds. The agreement provides for an initial research collaboration period of at least 12 months and two options on the part of Novartis to acquire exclusive licenses to use the Company's technologies for the development and commercialization of oral formulations of the Novartis compounds.

Upon exercise of its options to acquire technology licenses from the Company, Novartis has the obligation (which may be waived by the Company) to purchase in four tranches up to \$16 million of the Company's Common Stock at prices based on market prices at the time of exercise (subject to certain price limitations with respect to the first tranche).

Under the agreement, Novartis is to make quarterly payments to the Company for work performed by the Company in connection with the collaboration and is to make future payments in the event certain milestones are achieved. During the year ended July 31, 1998, the Company recognized \$2,250,000 in revenues under the Novartis agreement.

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Report of Independent Accountants

New York, New York  
October 8, 1998

To the Board of Directors and Stockholders of  
Ebbisham Limited:

In our opinion, the accompanying balance sheets and the related statements of operations, stockholders' deficit and cash flows present fairly, in all material respects, the financial position of EBBISHAM LIMITED ("Ebbisham") (a development stage enterprise) at July 31, 1997 and 1998, and the results of its operations and its cash flows for the period from September 26, 1996 (inception) to July 31, 1997, the year ended July 31, 1998 and the cumulative period from September 26, 1996 (inception) to July 31, 1998, in conformity with generally accepted accounting principles. These financial statements are the responsibility of Ebbisham's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

PricewaterhouseCoopers LLP

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EBBISHAM LIMITED  
(a development stage enterprise)

Balance Sheets

	July 31,	
ASSETS:	----- 1997	1998 -----
Current assets:		
Cash	\$ 708,424	\$ 741,184

	-----	-----
Total assets	\$ 708,424	\$ 741,184
	=====	=====
LIABILITIES and STOCKHOLDERS' DEFICIT:		
Current liabilities:		
Due to Elan Corporation plc	\$ 639,549	\$ 1,698,462
Due to Emisphere Technologies, Inc.	648,786	7,710,056
	-----	-----
Total current liabilities	1,288,335	9,408,518
Subordinated debt	4,500,000	4,500,000
	-----	-----
Total liabilities	5,788,335	13,908,518
	-----	-----
Stockholders' deficit:		
"A" Ordinary shares, par value \$1.00 per share, 5,000,000 shares authorized, 10,000 shares issued and outstanding at July 31, 1997 and 1998	10,000	10,000
"B" Ordinary shares, par value \$1.00 per share, 5,000,000 shares authorized, 10,000 shares issued and outstanding at July 31, 1997 and 1998	10,000	10,000
Deficit accumulated during the development stage	(5,099,911)	(13,187,334)
	-----	-----
Total stockholders' deficit	(5,079,911)	(13,167,334)
	-----	-----
Total liabilities and stockholders' deficit	\$ 708,424	\$ 741,184
	=====	=====

The accompanying notes are an integral part of the financial statements.

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EBBISHAM LIMITED  
(a development stage enterprise)

Statements of Operations

	For the period from September 26, 1996 (Inception) through July 31, 1997	Year Ended July 31, 1998	Cumulative for the period from September 26, 1996 (Inception) through July 31, 1998
	-----	-----	-----
Revenues:			
Interest income	\$ 72,045	\$ 32,760	\$ 104,805
Expenses:			
Research and development	(5,171,956)	(8,120,183)	(13,292,139)
	-----	-----	-----
Net loss	\$(5,099,911)	\$(8,087,423)	\$(13,187,334)
	=====	=====	=====

The accompanying notes are an integral part of the financial statements.

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EBBISHAM LIMITED  
(a development stage enterprise)

Statements of Stockholders' Deficit

For the period from September 26, 1996 (inception) to July 31, 1998 including the period from September 26, 1996 (inception) to July 31, 1997 and the year ended July 31, 1998

	Number of Shares		Ordinary "A"	Ordinary "B"	Accumulated Deficit	Total Amount
	Ordinary "A"	Ordinary "B"				
Ordinary shares issued in consideration for cash	10,000	10,000	\$ 10,000	\$ 10,000		\$ 20,000
Net loss for the period From September 26, 1996 (inception) to July 31, 1997					\$ (5,099,911)	(5,099,911)
Balance at July 31, 1997	10,000	10,000	10,000	10,000	(5,099,911)	(5,079,911)
Net loss for the year Ended July 31, 1998					(8,087,423)	(8,087,423)
Balance at July 31, 1998	10,000	10,000	\$ 10,000	\$ 10,000	\$(13,187,334)	\$(13,167,334)

The accompanying notes are an integral part of the financial statements.

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EBBISHAM LIMITED  
(a development stage enterprise)

Statements of Cash Flows

Increase (Decrease) in Cash and Cash Equivalentents

	For the period from September 26, 1996 (Inception) through July 31, 1997	Year Ended July 31, 1998	Cumulative for the period from September 26, 1996 (Inception) through July 31, 1998
Cash flows from operating activities:			
Net loss	\$(5,099,911)	\$(8,087,423)	\$(13,187,334)
Changes in assets and liabilities:			
Increase in payable to Elan Corporation plc	639,549	1,058,913	1,698,462
Increase in payable to Emisphere Technologies, Inc.	648,786	7,061,270	7,710,056
Net cash (used in) provided by operating activities	(3,811,576)	32,760	(3,778,816)
Cash flows from financing activities:			
Proceeds from issuance of share capital	20,000		20,000
Proceeds from issuance of subordinated debt	4,500,000		4,500,000

Net cash provided by financing activities	4,520,000		4,520,000
	-----		-----
Net increase in cash	708,424	32,760	741,184
Cash at beginning of period	-	708,424	-
	-----	-----	-----
Cash at end of period	\$ 708,424	\$ 741,184	\$ 741,184
	=====	=====	=====

The accompanying notes are an integral part of the financial statements.

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EBBISHAM LIMITED  
(a development stage enterprise)

#### Notes to Financial Statements

##### 1. Organization and Business:

Ebbisham Limited ("Ebbisham"), an Irish corporation, is an equally owned joint venture between Elan Corporation plc ("Elan") and Emisphere Technologies, Inc. ("Emisphere") (collectively the "Partners") formed in September 1996 to develop and market heparin products utilizing technologies contributed by the Partners. Ebbisham is managed by a committee ("Management Committee") consisting of equal representation from the Partners. The purpose of the Management Committee is to govern all activities of Ebbisham including the research and development activities undertaken by Ebbisham as well as the approval of budgets and determining the necessary financing to be provided by the Partners. As a development stage enterprise, Ebbisham's primary efforts to date have been devoted to research and development and raising capital.

Ebbisham has limited capital resources and recurring net operating losses. Since inception, Ebbisham has received financial support from the Partners and is dependent upon receipt of additional capital investment from Elan and Emisphere to fund planned research activities. Ebbisham has received assurances from Emisphere that it will provide the necessary financial support to enable Ebbisham to continue to operate through December 1, 1999. On August 5, 1998, Elan and Emisphere each contributed \$5 million to Ebbisham. In addition to the normal risks associated with a new business venture, there can be no assurance that the Company's drug delivery technology will be commercially viable. In addition, the Company operates in an environment of rapid change in technology and is dependent upon the services of its employees and consultants.

##### 2. Summary of Significant Accounting Policies:

###### Basis of Preparation

The accompanying financial statements of Ebbisham were prepared in accordance with generally accepted accounting principles in the United States.

###### Cash

The carrying amount reported in the balance sheet for cash approximates its fair value. Cash subjects Ebbisham to concentrations of credit risk.

#### Income Taxes

Ebbisham accounts for income taxes in accordance with the provisions of Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109"). SFAS 109 requires that Ebbisham recognize deferred tax liabilities and assets for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred tax liabilities and assets are determined on the basis of the difference between the tax bases of assets and liabilities and their respective financial-reporting amounts ("temporary differences") at enacted tax rates in effect for the years in which the temporary differences are expected to reverse.

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EBBISHAM LIMITED  
(a development stage enterprise)

Notes to Financial Statements, Continued

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### 3. Subordinated Debt:

On September 26, 1996 (inception) Ebbisham issued \$4,500,000 of subordinated debt to Elan, which is due on September 26, 2006.

The subordinated debt is interest-free until Ebbisham has sufficient equity, as defined, and has earned a profit after tax in the preceding financial year of not less than \$100,000. The rate of interest in a given financial year is as follows:

- 5% if profits after tax for that financial year exceed \$100,000 but do not exceed \$5,000,000.
- 10% if profits after tax for that financial year exceed \$5,000,000 but do not exceed \$10,000,000.
- 15% if profits after tax for that financial year exceed \$10,000,000.

The debt is subordinated to the claims of all other creditors of Ebbisham.

#### 4. Stockholders' Deficit:

Ebbisham's certificate of incorporation provides for the issuance of five million ordinary "A" shares and five million ordinary "B" shares. The rights and terms of both types of shares are identical except that Elan holds the ordinary "A" shares and Emisphere holds the ordinary "B" shares.

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EBBISHAM LIMITED  
(a development stage enterprise)

5. Income Taxes:

Ebbisham is subject to the provisions of tax laws in Ireland. Accordingly, in the event that Ebbisham earns royalty income for its patents in the future, such amounts may be exempt from income tax under certain circumstances. In addition, in the event that taxable profits are derived from Ebbisham's manufacture of products, a tax would be imposed on profits earned at tax rates ranging from 10% to 32%.

As of July 31, 1998, Ebbisham has available net operating loss carry-forwards of approximately \$13 million, which, under certain circumstances, may be available to offset taxable income arising in the future. As a result of the uncertainty of whether Ebbisham will have future taxable income and whether the net operating losses being carried forward will be available to offset such taxable income, Ebbisham has established a valuation allowance equal to the total deferred tax asset. The total deferred tax asset, net of the valuation allowance, was not material.

6. Related-Party Transactions:

On September 26, 1996 (inception), Ebbisham entered into certain agreements with Elan and Emisphere relating to the research and development of an oral heparin product under development. In accordance with these agreements, the Partners perform certain research and development activities on behalf of Ebbisham. During the period from September 26, 1996 (inception) through July 31, 1997, Ebbisham incurred research and development expenses for work performed by Elan and Emisphere of \$1,172,223 and \$3,999,733, respectively. For the year-ended July 31, 1998, Ebbisham incurred research and development expenses for work performed by Elan and Emisphere of \$1,058,913 and \$7,061,270, respectively. Cumulatively, for the period from September 26, 1996 (inception) through July 31, 1998, Ebbisham incurred research and development expenses for work performed by Elan and Emisphere of \$2,231,136 and \$11,061,003, respectively.

7. Subsequent Event:

On August 5, 1998, Elan and Emisphere each advanced \$5 million to Ebbisham in exchange for notes payable which are due in full on July 31, 1999. The notes payable do not bear interest, and may be repaid by Ebbisham prior to July 31, 1999 without penalties or premiums. If the funds are not available for Ebbisham to repay the notes by July 31, 1999, Emisphere has agreed to extend the terms of the notes to December 1, 1999 and to provide the necessary funding to repay amounts due Elan.

EXHIBIT INDEX

Exhibit	Incorporated by Reference (1)
(3) - Restated Certificate of Incorporation of the Company	A
- By-Laws of the Company	B
(4) - Rights Agreement dated as of February 23, 1996	C

- between the Company and Continental Stock Transfer & Trust Company
- form of the 5% Senior Convertible Notes due 2001 issued May 1, 1998 in the aggregate principal amount of \$13,500,000 D
- form of the Note Purchase Agreement dated as of May 1, 1998 by and between the registrant and each of Delta Opportunity Fund, Ltd., OTATO Limited Partnership, Fisher Capital Ltd., Wingate Capital Ltd., CCG Capital Ltd. and CCG Investment Fund Ltd. D
- (10) - 1991 Stock Option Plan, as amended (2)
- Stock Option Plan for Outside Directors, as amended A (2)
- Employee Stock Purchase Plan E (2)
- Non-Qualified Employee Stock Purchase Plan E (2)
- 1995 Non-Qualified Stock Option Plan, as amended (2)
- Directors' Deferred Compensation Stock Plan (2)
- Employment Agreement dated as of October 6, 1995 between Michael M. Goldberg and the Company E (2)
- Stock Option Agreements dated as of January 1, 1991, February 15, 1991, December 1, 1991, August 1, 1992 and October 6, 1995 between Michael M. Goldberg and the Company E (2) (3)
- Employment Agreement dated as of October 6, 1995 between Sam J. Milstein and the Company E (2)
- Stock Option Agreements dated as of January 1, 1991, February 15, 1991, December 1, 1991, August 1, 1992 and October 6, 1995 between Sam J. Milstein and the Company E (2) (3)
- Purchase Agreement dated as of October 18, 1995 by and between the Company and Elan International Services Limited E
- Letter Agreement dated as of September 26, 1996 amending said Purchase Agreement F
- Joint Venture Agreement dated as of September 26, 1996 by and among Elan Corporation plc, the Company and Ebbisham Limited F
- License Agreement dated as of September 26, 1996 by and between Ebbisham Limited and Elan Corporation plc F
- License Agreement dated as of September 26, 1996 by and between Ebbisham Limited and the Company F
- Stock Instrument dated as of September 26, 1996 by and between Ebbisham Limited and Elan Corporation plc F
- Memorandum and Articles of Association of Ebbisham Limited F
- Letter Agreement dated as of September 26, 1996 by and among Elan Corporation plc, the Company and Ebbisham Limited F
- Research Collaboration and Option Agreement dated as of February 26, 1997 between the Company and Eli Lilly and Company B
- Research Collaboration and Option Agreement dated as of December 3, 1997 between the Company and Novartis Pharma AG G
- (23) - Consent of PricewaterhouseCoopers LLP
- Consent of PricewaterhouseCoopers LLP
- (27) - Financial Data Schedule

(1) If not filed herewith, filed with a corresponding exhibit number as an exhibit to the document referred to by letter as follows:

- A. Annual Report on Form 10-K for the fiscal year ended July 31, 1997.
- B. Quarterly Report on Form 10-Q/A (Amendment No.1) for the quarterly period ended January 31, 1997.
- C. Current Report on Form 8-K dated March 5, 1996.
- D. Current Report on Form 8-K dated July 1, 1998.
- E. Annual Report on Form 10-K for the fiscal year ended July 31, 1995.
- F. Annual Report on Form 10-K for the fiscal year ended July 31, 1996.
- G. Quarterly Report on Form 10-Q for the quarterly period ended October 31, 1997

(2) Management contract or compensatory plan or arrangement

(3) Omitted in part pursuant to Instruction 2 of Item 601 of Regulation S-K.

EMISPHERE TECHNOLOGIES, INC.

1991 STOCK OPTION PLAN

as amended  
September 11, 1997

1. Purpose. The purpose of the Emisphere Technologies, Inc. 1991 Stock Option Plan (the "Plan") is to enable Emisphere Technologies, Inc. (the "Company") and its stockholders to secure the benefits of common stock ownership by key personnel of the Company and its subsidiaries. The Board of Directors of the Company (the "Board") believes that the granting of options under the Plan will foster the Company's ability to attract, retain and motivate those individuals who will be largely responsible for the continued profitability and long-term future growth of the Company.

2. Stock Subject to the Plan. The Company may issue and sell a total of 1,700,000 shares of its common stock, \$.01 par value (the "Common Stock"), pursuant to the Plan. Such shares may be either authorized and unissued or held by the Company in its treasury. New options may be granted under the Plan with respect to shares of Common Stock which are covered by the unexercised portion of an option which has terminated or expired by its terms, by cancellation or otherwise.

3. Administration. The Plan will be administered by a committee (the "Committee") consisting of at least two directors appointed by and serving at the pleasure of the Board. If a Committee is not so established, the Board will perform the duties and functions ascribed herein to the Committee. To the extent required by the applicable provisions of Rule 16(b)-3 under the Securities Exchange Act of 1934, no member of the Committee shall have received an option under the Plan or any other plan within one year before his or her appointment or such other period as may be prescribed by said Rule. Subject to the provisions of the Plan, the Committee, acting in its sole and absolute discretion, will have full power and authority to grant options under the Plan, to interpret the provisions of the Plan and option agreements made under the Plan, to supervise the administration of the Plan, and to take such other action as may be necessary or desirable in order to carry out the provisions of the Plan. A majority of the members of the Committee will constitute a quorum. The Committee may act by the vote of a majority of its members present at a meeting at which there is a quorum or by unanimous written consent. The decision of the Committee as to any disputed question, including questions of construction, interpretation and administration, will be final and conclusive on all persons. The Committee will keep a record of its proceedings and acts and will keep or cause to be kept such books and records as may be necessary in connection with the proper administration of the Plan.

4. Eligibility. Options may be granted under the Plan to present or future key employees of the Company or a subsidiary of the Company (a "Subsidiary") within the meaning of Section 424(f) of the Internal Revenue Code of 1986 (the "Code"), and to consultants to the Company or a Subsidiary who are not employees. Options may not be granted to directors of the Company or a Subsidiary who are not also employees of or consultants to the Company and/or a Subsidiary. Subject to the provisions of the Plan, the Committee may from time to time select the persons to whom options will be granted, and will fix the number of shares covered by each such option and establish the terms and conditions thereof (including, without limitation, exercise price and restrictions on exercisability of the option or on the shares of Common Stock issued upon exercise thereof and whether or not the option is to be treated as an incentive stock option within the meaning of Section 422 of the Code (an "Incentive Stock option")).

5. Terms and Conditions of Options. Each option granted under the Plan will be evidenced by a written agreement in a form approved by the Committee. Each such option will be subject to the terms and conditions set forth in this paragraph and such additional terms and conditions not inconsistent with the Plan (and, in the case of an Incentive Stock Option, not inconsistent with the

provisions of the Code applicable thereto) as the Committee deems appropriate.

(a) Option Exercise Price. In the case of an option which is not treated as an Incentive Stock Option, the exercise price per share may not be less than the par value of a share of Common Stock on the date the option is granted; and, in the case of an Incentive Stock Option, the exercise price per share may not be less than 100% of the fair market value of a share of Common Stock on the date the option is granted (110% in the case of an optionee who, at the time the option is granted, owns stock possessing more than 10% of the total combined voting power of all classes of stock of the Company or a Subsidiary (a "ten percent shareholder")). For purposes hereof, the fair market value of a share of Common Stock on any date will be equal to the closing sale price per share as published by a national securities exchange on which shares of the Common Stock are traded on such date or, if there is no sale of Common Stock on such date, the average of the bid and asked prices on such exchange at the close of trading on such date or, if shares of the Common Stock are not listed on a national securities exchange on such date, the average of the bid and asked prices in the over the counter market at the close of trading on such date, or if the Common Stock is not traded on a national securities exchange or the over the counter market, the fair market value of a share of the Common Stock on such date as determined in good faith by the Committee.

(b) Option Period. The period during which an option may be exercised will be fixed by the Committee and will not exceed ten years from the date the option is granted (five years in the case of an Incentive Stock Option granted to a "ten percent shareholder").

(c) Exercise of Options. No option will become exercisable unless the person to whom the option was granted remains in the continuous employ or service of the Company or a Subsidiary for at least one year (or for such other period as the Committee may designate) from the date the option is granted. Subject to earlier termination of the option as provided herein, unless the Committee determines otherwise, the option will become exercisable in accordance with the following schedule based upon the number of full years of the optionee's continuous employment or service with the Company or a Subsidiary following the date of grant:

Full Years of Continuous Employment/ Service	Incremental Percentage of Option Exercisable	Cumulative Percentage of Option Exercisable
Less than 1	0%	0%
1..	20%	20%
2..	20%	40%
3..	20%	60%
4..	20%	80%
5 or more	20%	100%

All or part of the exercisable portion of an option may be exercised at any time during the option period, except that, without the consent of the Committee, no partial exercise of an option may be for less than 100 shares. An option may be exercised by transmitting to the Company (1) a written notice specifying the number of shares to be purchased, and (2) payment of the exercise price (or, if applicable, delivery of a secured obligation therefor), together with the amount, if any, deemed necessary by the Committee to enable the Company to satisfy its income tax withholding obligations with respect to such exercise (unless other arrangements acceptable to the Company are made with respect to the satisfaction of such withholding obligations).

(d) Payment of Exercise Price. The purchase price of shares of Common Stock acquired pursuant to the exercise of an option granted under the Plan may be paid in cash and/or such other form of payment as may be permitted under the option agreement, including, without limitation, previously-owned shares of Common Stock. The Committee may permit the payment of all or a portion of the purchase price in installments (together with interest) over a period of not more than five years.

(e) Rights as a Stockholder. No shares of Common Stock will be issued in respect of the exercise of an option granted under the Plan until full payment therefor has been made (and/or provided for where all or a portion of the purchase price is being paid in installments). The holder of an option will have no rights as a stockholder with respect to any shares covered by an option until the date a stock certificate for such shares is issued to him or her. Except as otherwise provided herein, no adjustments shall be made for dividends or distributions of other rights for which the record date is prior to the date such stock certificate is issued.

(f) Nontransferability of Options. No option granted under the Plan may be assigned or transferred except by will or by the applicable laws of descent and distribution; and each such option may be exercised during the optionee's lifetime only by the optionee.

(g) Termination of Employment or Other Service. If an optionee ceases to be employed by or to perform services for the Company and any Subsidiary for any reason other than death or disability (defined below), then each outstanding option granted to him or her under the Plan will terminate on the date three months after the date of such termination of employment or service (or, if earlier, the date specified in the option agreement). If an optionee's employment or service is terminated by reason of the optionee's death or disability (or if the optionee's employment or service is terminated by reason of his or her disability and the optionee dies within one year after such termination of employment or service), then each outstanding option granted to the optionee under the Plan will terminate on the date one year after the date of such termination of employment or service (or one year after the later death of a disabled optionee) or, if earlier, the date specified in the option agreement. For purposes hereof, the term "disability" means the inability of an optionee to perform the customary duties of his or her employment or other service for the Company or a Subsidiary by reason of a physical or mental incapacity which is expected to result in death or be of indefinite duration.

(h) Incentive Stock Options. In the case of an Incentive Stock Option granted under the Plan, at the time the option is granted, the aggregate fair market value (determined at the time of grant) of the shares of Common Stock with respect to which Incentive Stock Options are exercisable for the first time by the optionee during any calendar year may not exceed \$100,000.

(i) Other Provisions. The Committee may impose such other conditions with respect to the exercise of options, including, without limitation, any conditions relating to the application of federal or state securities laws, as it may deem necessary or advisable.

## 6. Capital Changes, Reorganization, Sale.

(a) Adjustments Upon Changes in Capitalization. The aggregate number and class of shares for which options may be granted under the Plan, the number and class of shares covered by each outstanding option and the exercise price per share shall all be adjusted proportionately for any increase or decrease in the number of issued shares of Common Stock resulting from a split-up or consolidation of shares or any like capital adjustment, or the payment of any stock dividend.

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(b) Cash, Stock or Other Property for Stock. Except as provided in subparagraph (c) below, upon a merger (other than a merger of the Company in which the holders of Common Stock immediately prior to the merger have the same proportionate ownership of Common Stock in the surviving corporation immediately after the merger), consolidation, acquisition of property or stock, separation, reorganization (other than a mere reincorporation or the creation of a holding company) or liquidation of the Company, as a result of which the shareholders of the Company receive cash, stock or other property in exchange for or in connection with their shares of Common Stock, any option granted hereunder shall terminate, but the optionee shall have the right immediately prior to any such merger, consolidation, acquisition of property or stock, separation, reorganization or liquidation to exercise his or her option in whole or in part, whether or not the vesting requirements set forth in the option agreement have been satisfied.

(c) Conversion of Options on Stock for Stock Exchange. If the shareholders of the Company receive capital stock of another corporation ("Exchange Stock") in exchange for their shares of Common Stock in any transaction involving a merger (other than a merger of the Company in which the holders of Common Stock immediately prior to the merger have the same proportionate ownership of Common Stock in the surviving corporation immediately after the merger), consolidation, acquisition of property or stock, separation or reorganization (other than a mere reincorporation or the creation of a holding company), all options granted hereunder shall be converted into options to purchase shares of Exchange Stock unless the Company and the corporation issuing the Exchange Stock, in their sole discretion, determine that any or all such options granted hereunder shall not be converted into options to purchase shares of Exchange Stock but instead shall terminate in accordance with the provisions of subparagraph (b) above. The amount and price of converted options shall be determined by adjusting the amount and price of the options granted hereunder in the same proportion as used for determining the number of shares of Exchange Stock the holders of the Common Stock receive in such merger, consolidation, acquisition of property or stock, separation or reorganization. Unless the Board determines otherwise, the converted options shall be fully vested whether or not the vesting requirements set forth in the option agreement have been satisfied.

(d) Fractional Shares. In the event of any adjustment in the number of shares covered by any option pursuant to the provisions hereof, any fractional shares resulting from such adjustment will be disregarded and each such option will cover only the number of full shares resulting from the adjustment.

(e) Determination of Board to be Final. All adjustments under this paragraph 6 shall be made by the Board, and its determination as to what adjustments shall be made, and the extent thereof, shall be final, binding and conclusive. Unless an optionee agrees otherwise, any change or adjustment to an Incentive Stock Option shall be made in such a manner so as not to constitute a "modification" as defined in Section 424(h) of the Code and so as not to cause the optionee's Incentive Stock Option issued hereunder to fail to continue to qualify as an Incentive Stock Option.

7. Amendment and Termination of the Plan. The Board may amend or terminate the Plan. Except as otherwise provided in the Plan with respect to equity changes, any amendment which would increase the aggregate number of shares of Common Stock as to which options may be granted under the Plan, materially increase the benefits under the Plan, or modify the class of persons eligible to receive options under the Plan shall be subject to the approval of the holders of a majority of the Common Stock issued and outstanding. No amendment or termination may affect adversely any outstanding option without the written consent of the optionee.

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8. No Rights Conferred. Nothing contained herein will be deemed to give any individual any right to receive an option under the Plan or to be retained in the employ or service of the Company or any Subsidiary.

9. Governing Law. The Plan and each option agreement shall be governed by the laws of the State of Delaware.

10. Term of the Plan. The Plan shall be effective as of November 12, 1991, the date on which it was initially adopted by the Board, subject to the approval of the stockholders of the Company, which approval was granted on January 21, 1992. The amendment to the Plan increasing the number of shares available for issuance thereunder from 400,000 to 1,200,000 was adopted by the Board on May 9, 1994 and approved by the stockholders of the Company on December 20, 1994. The amendment to the Plan increasing the number of shares available for issuance thereunder from 1,200,000 to 1,400,000 was adopted by the Board on January 29, 1997 and approved by the stockholders of the Company on March 20, 1997. The Plan will terminate on November 11, 2001, unless sooner terminated by the Board. The rights of optionees under options outstanding at the time of the termination of the Plan shall not be affected solely by reason of the termination and shall continue in accordance with the terms of the

option (as then in effect or thereafter amended).

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EMISPHERE TECHNOLOGIES, INC.

1995 NON-QUALIFIED STOCK OPTION PLAN

as amended

September 11, 1997

1. Purpose

The purpose of the 1995 Non-Qualified Stock Option Plan (the "Plan") of Emisphere Technologies, Inc. (the "Company") is to attract, compensate and retain well qualified officers and other key executive employees by providing them with an equity interest in the Company and a stake in its success.

2. Shares Subject to the Plan

The Company may issue a total of 2,100,000 shares of its Common Stock, par value \$.01 per share (the "Common Stock"), pursuant to the Plan. Such shares may include shares that have been subject to unexercised options, whether terminated or expired by their terms, by cancellation or otherwise.

3. Option Grants under the Plan

Option grants under the Plan may be made to present and future officers and other key executive employees of the Company. Directors of the Company who are not also employees of the Company or a subsidiary shall not be eligible for an option grant under the Plan. Each option shall be to purchase a number of shares of the Common Stock pursuant to an option agreement setting forth the option exercise price, option termination date, vesting period and other terms and conditions as may be determined by the Committee (as defined below) at the time of the grant. In no event may any option be granted at an exercise price per share lower than the fair market value per share on the date of grant or with an option exercise period of more than ten years.

4. Administration

The Plan shall be administered by a committee (the "Committee") designated by the Board of Directors of the Company and consisting of two or more nonemployee directors. The Committee shall have the power and authority as may be necessary to carry out the provisions of the Plan, including the interpretation and construction of the Plan and the grants made under the Plan, the adoption of such rules and regulations as it may deem advisable and the termination of further grants under the Plan. The Committee shall also have the total discretion to determine the individuals to whom grants are to be made under the Plan, the form of each grant, the number of shares of the Common Stock subject thereto, the terms and conditions thereof and the form of agreement reflecting the terms and conditions of the grant. For purposes of option grants under the Plan, the fair market value of the Common Stock on the date of grant shall be (i) the closing price per share thereof on such date if traded on a national securities exchange or the National Market System of NASDAQ, (ii) the average of the bid and asked price thereof at the close of trading on such date if traded on the over-the-counter market or (iii) as determined in good faith by the Committee if not so traded.

5. Rights as a Stockholder

Until such time as an option granted under the Plan has been exercised and the shares acquired thereby have been issued and delivered pursuant to such exercise, the optionee shall have no rights as a shareholder with respect to the shares subject to the option.

6. Nontransferability

Options granted under the Plan may not be assigned or transferred except by will or by the laws of descent and distribution and are exercisable during the lifetime of the optionee only by the optionee. Notwithstanding the foregoing, options, to the extent vested, may be transferred by an optionee to any member or members of the family of the optionee or to any trust established for their benefit.

7. Compliance with Securities Laws

If any shares to be issued under the Plan have not been registered under any applicable securities laws, the Company's obligation to issue such shares shall be conditioned upon receipt of a representation in writing that the optionee is acquiring such shares for his or her own account and not with a view to the distribution thereof and the certificate representing such shares shall bear a legend in such form as the Company's counsel deems necessary or desirable. In no event shall the Company be obligated to issue any shares under the Plan if, in the opinion of the Company's counsel, such issuance would result in a violation of any applicable securities laws.

8. Stock Adjustments

(a) In the event of a stock dividend, stock split, recapitalization, merger in which the Company is the surviving corporation or other capital adjustment affecting the Common Stock, an appropriate adjustment shall be made, as determined by the Board of Directors of the Company, to the number of shares subject to the Plan and the number of shares and the exercise price per share with respect to any option outstanding under the Plan.

(b) In the event of the complete liquidation of the Company or of a reorganization, consolidation or merger in which the Company is not the surviving corporation, any option outstanding under the Plan shall become fully and immediately exercisable unless either (i) the Board of Directors of the Company otherwise modifies such option or (ii) the surviving corporation issues or assumes a stock option providing for equitable adjustment of the terms and conditions of the option outstanding under the Plan.

9. Effectiveness of the Plan

The Plan was initially approved on January 5, 1996 by resolution of the Board of Directors of the Company and became effective on February 6, 1996 upon the approval by the stockholders of the Company. The amendment to the Plan increasing the number of shares available for issuance thereunder from 1,800,000 to 1,900,000 was approved by the Board of Directors of the Company on January 29, 1997 and approved by the stockholders of the Company on March 20, 1997.

10. Amendment of the Plan

The Board may at any time alter, amend, suspend or terminate the Plan in whole or in part, provided, however, that (i) no alteration, amendment, suspension or termination shall adversely affect the rights of an optionee with respect to any outstanding option granted under the Plan, (ii) the provisions of the Plan governing the terms of each option grant shall not be amended more than once every six months, other than to comport with changes in applicable law or the rules thereunder and (iii) any material amendment to the Plan shall become effective only upon approval of stockholders of the Company.

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EMISPHERE TECHNOLOGIES, INC.

DIRECTORS' DEFERRED COMPENSATION STOCK PLAN

25,000 Shares

1. Purpose

The purpose of the Directors' Deferred Compensation Stock Plan (the "Plan") of Emisphere Technologies, Inc. (the "Company") is to attract, compensate and retain well qualified directors by providing them with deferred compensation for attending meetings of the Board of Directors or a committee thereof and with an equity interest in the Company's success.

2. Stock Subject to the Plan

The Company may issue and deliver a total of 25,000 shares of its common stock, par value \$.01 per share (the "Common Stock"), pursuant to the Plan. Such shares may be either authorized but unissued shares or treasury shares.

### 3. Administration

The Plan shall be administered by the Board of Directors of the Company. The Board shall have the power and authority as may be necessary to carry out the provisions of the Plan, including the interpretation and construction of the Plan, the determination of the amount of compensation for attending each meeting, the adoption of such rules and regulations as it may deem advisable and the termination of further share issuances under the Plan.

### 4. Eligibility

Eligibility to participate in the Plan shall be open to only those directors of the Company who (i) are neither officers nor employees of the Company or any of its subsidiaries, (ii) do not beneficially own five percent or more of the Common Stock outstanding and (iii) are not affiliated with any person who is such an officer, employee or owner.

### 5. Share Accounts

The Company shall set up and maintain for each eligible director an account (each a "Share Account") representing the number of shares of the Common Stock which the Company is obligated in the future to issue and deliver to such director, determined as follows:

(a) for each meeting attended by an eligible director, a number of shares of the Common Stock shall be added to his or her Share Account in an amount equal to (i) the amount determined by the Board of Directors as compensation for attending such meeting divided by (ii) the fair market value of the Common Stock as of the date of such meeting;

(b) for each cash dividend or distribution paid by the Company with respect to the Common Stock, a number of shares of the Common Stock shall be added to each Share Account in an amount equal to (i) the amount of the dividend that would be paid if the shares in the Share Account were issued and outstanding shares of the Common Stock divided by (ii) the fair market value of the Common Stock as of the date of payment of such dividend or distribution;

(c) As used herein, the fair market value of the Common Stock as of any date shall be the closing price of the Common Stock on the Nasdaq National Market on such date. In the event the Common Stock ceases at any time to be traded on the Nasdaq National Market, the fair market value of the Common Stock shall be determined in such manner as may be set by the Board of Directors of the Company

(d) All share calculations shall be made to the nearest one thousandth of a share.

### 6. Issuance of Shares

The Company shall within six months following the date each participant in the Plan ceases to be a director of the Company issue and deliver to such person all of the shares in his or her Share Account. In the event of the death of a director, such shares shall be delivered to the director's estate or legal representative. Nothing herein shall be deemed to confer any right to continue as a director of the Company or to limit the right of the Company to remove a director.

### 7. Rights as a Stockholder

Until such time as the shares in a director's Share Account have been issued and delivered to the director in accordance with the terms of the Plan, the director shall have no rights as a stockholder with respect to the shares of the Common Stock in his or her Share Account.

### 8. Nontransferability of the Share Account

The right to receive shares in a director's Share Account may not be assigned or transferred except by will or by the laws of descent and distribution and may be delivered during the life of the director only to the

director.

#### 9. Compliance with Securities Laws

If the shares to be issued under the Plan have not been registered under the Securities Act of 1933, as amended, the Company's obligation to issue such shares shall be conditioned upon receipt of a representation in writing that the director is acquiring such shares for his or her own account and not with a view to the distribution thereof and the certificate representing such shares shall bear a legend in such form as the Company's counsel deems necessary or desirable. In no event shall the Company be obligated to issue any shares under the Plan if, in the opinion of the Company's counsel, such issuance would result in a violation of any federal or state securities laws.

#### 10. Stock Adjustments

(a) In the event of a stock dividend, stock split, recapitalization, merger in which the Company is the surviving corporation or other capital adjustment affecting shares of the Common Stock outstanding, an appropriate adjustment shall be made, as determined by the Board of Directors of the Company, to the aggregate number of shares the Company may issue under the Plan and the number of shares in each Share Account.

(b) In the event of the complete liquidation of the Company, or of a reorganization, consolidation or merger in which the Company is not the surviving corporation, the Company shall prior thereto issue and deliver to each of the directors all of the shares in his or her Share Account.

#### 11. Effectiveness of the Plan

The Plan was adopted on September 11, 1997 by resolution of the Board of Directors of the Company and is effective as of such date. The Plan shall be submitted to the Company's stockholders for approval by the affirmative votes of the holders of a majority of the Common Stock present, or represented, and entitled to vote at a meeting duly held in accordance with the applicable laws of the State of Delaware.

#### 12. Amendment of the Plan

The Board may at any time and from time to time alter, amend, suspend or terminate the Plan in whole or in part, provided, however, that (i) no alteration, amendment, suspension or termination shall adversely affect the right of a director to receive the number of shares of the Common Stock in his or her Share Account and (ii) any amendment which must be approved by the stockholders of the Company in order to ensure that all transactions under the Plan continue to be exempt under Rule 16b-3 under the Exchange Act or any successor provision or to comply with any rule or regulation of a governmental authority, applicable securities exchange or Nasdaq National Market shall not be effective unless and until such stockholder approval has been obtained in compliance with such rule or regulation.

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#### CONSENT OF INDEPENDENT ACCOUNTANTS

We consent to the incorporation by reference in the registration statements of Emisphere Technologies, Inc. on Form S-8 (File Nos. 33-44516, 33-46026, 33-62226, 33-88598, 333-2751, 333-29981 and 333-52547) and Form S-3 (File Nos. 33-62224, 333-19815, 333-23423 and 333-52461) of our report dated October 12, 1998, on our audits of the financial statements of Emisphere Technologies, Inc. as of July 31, 1998 and 1997, and for each of the three years in the period ended July 31, 1998, which report is included in this Annual Report on Form 10-K.

PricewaterhouseCoopers LLP

New York, New York  
October 28, 1998

CONSENT OF INDEPENDENT ACCOUNTANTS

We consent to the incorporation by reference in the registration statements of Emisphere Technologies, Inc. on Form S-8 (File Nos. 33-44516, 33-46026, 33-62226, 33-88598, 333-2751, 333-29981 and 333-52547) and Form S-3 (File Nos. 33-62224, 333-19815, 333-23423 and 333-52461) of our report dated October 8, 1998, on our audits of the financial statements of Ebbisham Limited as of July 31, 1998 and 1997, and for the period from September 26, 1996 (inception) to July 31, 1997, the year ended July 31, 1998 and the cumulative period from September 26, 1996 (inception) to July 31, 1998, which report is included in this Annual Report on Form 10-K.

PricewaterhouseCoopers LLP

New York, New York  
October 28, 1998

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This Schedule contains summary financial information extracted from the financial statements of Emisphere Technologies, Inc. at July 31, 1998 and is qualified in its entirety by reference to such financial statements.

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